Human Resources Department – Teresa Haskins

Employee resourcing

Communications

Samantha Herelle, currently Communications Officer (Events) has been appointed to the maternity cover role of Events Manager. Samantha will provide cover for Susan Carini.

Education

Eliass Arfal has been appointed to the replacement post of Education Administrator following interviews in late September.

Facilities

Robert Pope was appointed to the new role of Facilities Officer in October following a period of temping at the HCPC.

Finance

Following interviews on 1 November 2013, Andy Gillies was appointed to the post of Finance Director. Andy will start in post on Monday 10 February 2014. In the meantime Alan Carr will continue in the role of Interim Finance Director.

Fitness to Practise

Laura Quartermain and Claire Pryor, formerly Case Managers, have been appointed to one new and one replacement Compliance Officer role. Recruitment is now in progress to replace their Case Manager vacancies.

Marina Jones was appointed to the replacement role of Hearings Officer following interviews in October. Following the promotion of Amita Malhotra to the post of Case Team Manager, Imran Inamdar was appointed to the replacement role of Case Support Manager after interviews in September. Imran started work in mid October.

Other vacancies currently being advertised for FTP are; a replacement Case Manager (Advancement) and a replacement Hearings Officer.

Human Resources

Following interviews in September, Soofiya Idrees was appointed to the role of HR Business Partner (maternity cover). Soofiya started work on 21 October.

IT

After a protracted recruitment campaign, Andy Sabapathee has been appointed to the new post of IT Infrastructure Support Engineer. Andy will start work in early December.

Policy

Following interviews in September, Edward Tynan was appointed to the replacement role of Policy Officer. Edward started in post in October.

Recruitment is in progress for the replacement post of Policy Manager following the departure of Charlotte Urwin.

Registration

Jessica Tew and Darren Johnson were appointed to replacement roles of Registration Advisor following interviews in October. Jessica and Darren start work in November.

Anna Cleary, formerly a Registration Advisor, was appointed to the role of Registration Co-ordinator following interviews in October.

Other HR work

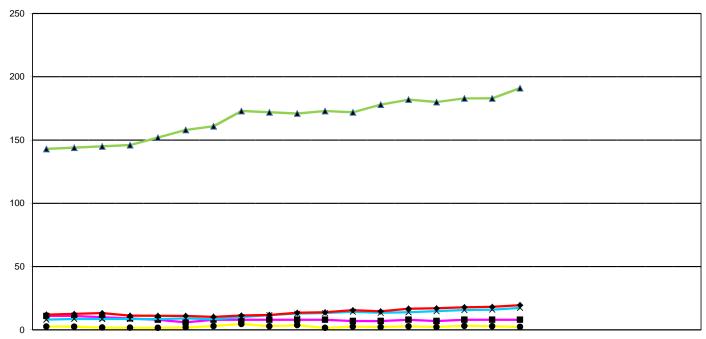
HR and Partners process and systems review project Other than recruitment, the main focus of the HR team's work has been participating in workshops to gather high level business and technical requirements .for the new IT system. Arrangements for an OJEU (Official Journal of the European Union) procurement process are being put in place, including preparation of a PQQ. (Pre-Qualification Questionnaire).

Employee engagement survey

The HR team is in the process on designing the employee engagement survey, assisted by GB Training. The survey will ask employees for more information about some of the key themes identified in the organisational culture action plan, which was publicised to employees in October. Key themes include organisational and cross departmental communications and employee benefits.

Training and development

A redesigned Management Development programme is due to be launched in January 2014. The programme will focus on soft skills for managers at all levels. Focus groups to get input from managers into the programme have been arranged for early December.



| Full-time |
|--------------------------------|
| —■—Part-time |
| -x-Voluntary turnover%YTD3 |
| Overall turnover% YTD4 |
| ● % work days lost to sickness |

| [| | | | | | | | | | 2013 | | | | | | | | | | | | 2014 | | |
|-------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|------|-----|-----|
| | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Jan | Feb | Mar |
| EMPLOYEES | | | | | | | | | | | | | | | | | | | | | | | | |
| Budgeted employees | 165 | 165 | 165 | 165 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 186 | 204 | 204 | 204 | 204 | 204 | 204 | 204 | 204 | 204 | 204 | 204 | 204 |
| Total employees | 154 | 155 | 155 | 155 | 160 | 164 | 169 | 180 | 180 | 179 | 182 | 179 | 185 | 190 | 187 | 191 | 191 | 199 | | | | | | |
| Full-time | 143 | 144 | 145 | 146 | 152 | 158 | 161 | 173 | 172 | 171 | 173 | 172 | 178 | 182 | 180 | 183 | 183 | 191 | | | | | | |
| Part-time | 11 | 11 | 10 | 9 | 8 | 6 | 8 | 8 | 8 | 8 | 8 | 7 | 7 | 8 | 7 | 8 | 8 | 8 | | | | | | |
| FTE | 152 | 153 | 153 | 153 | 159 | 163 | 168 | 180 | 179 | 178 | 180 | 178 | 184 | 189 | 186 | 189 | 189 | 197 | | | | | | |
| Permanent | 146 | 147 | 148 | 148 | 154 | 159 | 166 | 177 | 175 | 173 | 176 | 174 | 180 | 185 | 182 | 185 | 186 | 190 | | | | | | |
| Fixed-Term Contracts | 8 | 8 | 7 | 7 | 6 | 5 | 3 | 3 | 5 | 6 | 5 | 5 | 5 | 5 | 5 | 6 | 5 | 8 | | | | | | |
| Starters (permanent) | 0 | 2 | 2 | 1 | 7 | 4 | 4 | 11 | 1 | 2 | 4 | 1 | 6 | 7 | 1 | 4 | 2 | 8 | | | | | | |
| Starters (fixed-term) | 2 | 1 | 0 | 0 | 0 | 1 | 1 | 3 | 2 | 1 | 0 | 0 | 1 | 1 | 3 | 2 | 1 | 3 | | | | | | |
| Voluntary resignations ¹ | 1 | 2 | 1 | 1 | 2 | 1 | 1 | 3 | 3 | 4 | 2 | 3 | 0 | 3 | 3 | 3 | 3 | 4 | | | | | | |
| Compulsory leavers ² | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 3 | 0 | 0 | 0 | 0 | | | | | | |
| Total leavers (vol. & comp.) | 1 | 2 | 2 | 1 | 2 | 1 | 1 | 3 | 3 | 4 | 2 | 4 | 0 | 6 | 3 | 3 | 3 | 4 | | | | | | |
| Voluntary turnover%YTD ³ | 8 | 9 | 9 | 9 | 9 | 9 | 8 | 10 | 12 | 13 | 13 | 14 | 14 | 14 | 15 | 16 | 16 | 17 | | | | | | |
| Overall turnover% YTD4 | 12 | 13 | 13 | 11 | 11 | 11 | 10 | 11 | 12 | 13 | 14 | 16 | 15 | 17 | 17 | 18 | 18 | 20 | | | | | | |
| Agency days | 60 | 124 | 204 | 434 | 573 | 501 | 588 | 847 | 468 | 122 | 100 | 104 | 126 | 142 | 156 | 155 | 147 | 140 | | | | | | |
| % work days lost to sickness | 3 | 2 | 2 | 2 | 2 | 2 | 3 | 5 | 3 | 4 | 2 | 3 | 2 | 3 | 2 | 3 | 3 | 2 | | | | | | |
| Average sick-days YTD | 11 | 11 | 11 | 11 | 11 | 11 | 11 | 12 | 12 | 12 | 12 | 7 | 7 | 7 | 7 | 8 | 8 | 8 | | | | | | |
| Sick-days | 84 | 88 | 60 | 58 | 59 | 71 | 112 | 183 | 114 | 146 | 63 | 102 | 84 | 111 | 84 | 139 | 117 | 96 | | | | | | |
| O.H. Refs | 3 | 4 | 1 | 4 | 1 | 2 | 1 | 4 | 4 | 4 | 3 | 4 | 1 | 1 | 2 | 1 | 1 | 3 | | | | | | |

| 2007/8 | 2008/9 | 09/10 | 10/11 | 11/12 | 12/13 | 13/14 |
|--------|--------|-------|-------|-------|-------|-------|
| FYE | FYE | FYE | FYE | FYE | FYE | YTD |
| | | | | | | |
| | 124 | 132 | 144 | 148 | 186 | 204 |
| 107 | 116 | 136 | 142 | 153 | 179 | 199 |
| 104 | 113 | 124 | 131 | 143 | 173 | 191 |
| 3 | 3 | 5 | 11 | 10 | 7 | 8 |
| 106 | 115 | 127 | 140 | 151 | 178 | 197 |
| 101 | 113 | 126 | 134 | 142 | 174 | 190 |
| 5 | 4 | 3 | 8 | 11 | 5 | 9 |
| 42 | 36 | 37 | 15 | 4 | 69 | 28 |
| 13 | 7 | 8 | 10 | 24 | 23 | 11 |
| 17 | 22 | 22 | 10 | 13 | 24 | 16 |
| 8 | 3 | 3 | 5 | 6 | 5 | 3 |
| 25 | 25 | 25 | 15 | 19 | 46 | 19 |
| 26 | 19 | 16 | 7 | 9 | 14 | 17 |
| - | 20 | 20 | 11 | 13 | 16 | 20 |
| 2742 | 1,149 | 1385 | 360 | 568 | 5043 | 865 |
| 3 | 4 | 3 | 2 | 2 | 3 | 3 |
| | 8 | 7 | 7 | 6 | 10 | 8 |
| 777 | 847 | 943 | 843 | 819 | 1834 | 632 |
| 19 | 27 | 10 | 13 | 15 | 44 | 9 |
| • | | | - | | | |

⁴ Overall Turnover:

FTE

¹ Voluntary Resignations:

Includes resignations of permanent employees, or resignations of fixed term employees prior to the end of their contract

Compulsory Leavers:Voluntary Turnover YTD:

Records leavers except for resignations. Includes expiries of fixed term contracts, redundancies, dismissals,

Shows the year to date turnover percentage (last twelve months) for resignations only

Shows the year to date turnover (last twelve months) for all leavers - voluntary and compulsory

Full-time equivalent