# Health Professions Council Finance and Resources Committee Meeting –21<sup>st</sup> March 2007 ANNUAL BUDGET 2007/08 VERSION 7 - PUBLIC PAPER

# **Executive Summary and Recommendations**

#### 1. Introduction

The following is a submission of the Annual Budget proposed for the 2007/08 Year.

#### 2. Decision

The Committee is asked to agree the following:

That the attached Annual Budget submitted be recommended to the Council for approval.

# 3. Background information

The Annual Budget sits in a wider context of longer run HPC plans and objectives, but provides an Income and Expenditure plan, Balance Sheet and Cash Flow Statement for the next financial year.

# 3.1 Fee Rises

Following the Budget presentation to the Committee on  $7^{th}$  February, further fee options were electronically circulated to the Committee on  $22^{nd}$  February - refer action point from the last Committee meeting, Item  $7.07/7.8^{1}$ .

After considering the revised volume forecasts, revisited fee options and feedback from the recent Fee Consultation, the following fee rises are now included in the Budget, to apply from June 2007:

£50 Graduate Scrutiny Fee/full year Registration

£36 Graduate Renewal Fee

£72 Renewal fee

£50 Full Year Registration (Non Graduates)

£110 Readmission fee

£400 International Scrutiny fee

£400 Grand parenting Scrutiny fee

The Budget incorporating these fee changes generates an Operating surplus before Investments of £59k, assuming the proposed fee rise is implemented in June 2007.

#### 3.2 Registrant Volumes

The April 2007 base volume is forecast at 175,174 – refer Appendix One, "Registrant Volumes" worksheet<sup>2</sup>. The forecast Registrant numbers have been reworked (downwards) since last presented to the Committee. The revised figures are 6,500 New Graduate Registrations, 2,759 International applicants, translating into 2,356 International

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<sup>&</sup>lt;sup>1</sup> These also showed how £2 changes in the fee levels would impact the "bottom line" surplus or deficit, before investments.

<sup>&</sup>lt;sup>2</sup> For comparison, the February actuals were reported in the Management Report as 176,875.

Registrations, 1,986 Readmissions and 5,987 Registrants deregistered (mid and end of cycle lapses and retirements) generating a closing Registrant base volume of 180,160. Forecasts show that for the four largest professions (Biomedical Scientists, Occupational Therapists, Physiotherapists and Radiographers comprising 66% of the Registrant volume base in April 2007):

**BS** numbers are forecast to grow 3.6%, due largely to the Graduate and International Registrations and the relatively low rate of Deregistrations expected during the year.

**OT numbers** are forecast to grow 4.2%, due largely to the Graduate Registrations and the relatively low rate of Deregistrations expected during the year.

**PH numbers** are forecast to grow only 0.9%, due essentially to nearly twice the average rate of Deregistrations expected during the year.

**RA numbers** are forecast to grow 6.7%, due largely to the Graduate and International Registrations and less than half average the average rate of Deregistrations expected during the year.

The five professions forecast to have static or negative volume growth for the year are; Chiropodists, Clinical Scientists, Dietitians, Orthoptists and Operating Dept Practitioners. Together these comprise 19% of the Registrant volume base in April 2007.

#### 3.3 Volume Sensitivity Analysis

Sensitivity analysis was performed to indicate the sensitivity of income levels to a further 5% or 10% change in volumes for Graduate Registrations, International Applications and Registrant Deregistrations - refer action point from the last Committee meeting, Item 7.07/7.9. The results show that a 10% overstatement in International Applications alone or a 5% forecasting error in all three volumes, would result in a significant loss in income.

	Number of	10%	Amou	nt of Income I Renewal	_ost
	Registrants	reduction	Scrutiny Fee	Fee	Total
Graduate (Registrations)	6,500	5,850	£32,500	£23,400	£55,900
International (Applications)	2,759	2,483	£110,400	£19,865	£130,265
Deregistered (Renewals)	5,987	6,586		£43,128	£43,128
Total	15,246	14,919	£142,900	£86,393	£229,293
	Number of	5%		nt of Income I Renewal	
	Registrants	reduction	Scrutiny Fee	Fee	Total
Graduate (Registrations)	6,500	6,175	£16,250	£11,700	£27,950
International (Applications)	2,759	2,621	£55,200	£9,932	£65,132
Deregistered (Renewals)	5,987	6,286		£21,564	£21,564
Total	15,246	15,082	£71,450	£43,196	£114,646

#### 3.4 Budgeted Income at risk

The delivery of the fee rise in June was highlighted as one of the top 11 HPC risks at present in the HPC Risk Register. This is because the project timetable is tight with respect to key project milestones, the Budget & Rule Changes have yet to be approved by Council in late March and consent from the Dept of Health for the Rule changes has yet to be obtained in March.

At the Committee meeting in September 2006, the financial impact (albeit using different fee level combinations) of delaying the fee rise from 1<sup>st</sup> July 07 to 1<sup>st</sup> December 07 was identified as £491k. This indicates that delaying the implementation date for whatever reason, will have a significant financial impact on the projected income in 2007/08. Renewal dates by profession are set and not able to be changed to accommodate any delays in the fee rise implementation. For reference, the remaining Fees Project timetable is provided as Appendix Three.

# 3.5 Key Budget Assumptions

Relating to rising FTP costs, the number of FTP allegations, including a carryover of 200 allegations, is forecast at 668. This is likely to translate into 405 cases where the HPC will instruct solicitors. This includes cases that were instructed in 2006/07. The Budget assumes that there will be 202 FTP cases to be heard (316 hearing days), that there are a further 90 review cases (45 review days) and 48 Interim Order panels (14.4 I/O days) that are also handled by FTP in 2007/08.<sup>3</sup>

The Base Salary cost increases of £449k include a 4.36% wage rise and provision for 11.73 net new starters across four departments.

Other Key Assumptions are included within Appendix One.

#### 3.6 Cash Flow Statement, cash requirements and Reserves Policy

A Cash Flow Forecast is included in Appendix One, based on the monthly phasing of budgeted income and spending, converted into cash flow impacts.

Cash inflows are projected to be £593k greater than Operating Income (ignoring investment income), relating to the pattern of fee collection and the fee rise for the 9 professions in the 2007/08 year. Similarly, Cash Outflows (excluding investments), are projected to be £1.915M greater than Operating Expenditure. This is largely due to the difference is how Capital spending is treated and the size of the Capital spend in 2007/08, particularly the £1.6M 22/26 Stannary St building project.

The Net Reduction in Cash between 1<sup>st</sup> April 2007 and 31<sup>st</sup> March 2008 is forecast as £1,263k. Even allowing for budgeted realized investment income of £175k, the pattern of monthly cash flows in 2007/08 indicates a need to finance cash outflows from sources other than Registrant fees. At present there is £3-4M invested in short term money market deposits earning at least 5.25% per annum interest. In simple terms, if £1M had to be diverted for an

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<sup>&</sup>lt;sup>3</sup> Included in the Budget is an assumption that Review Hearings and Interim Orders will be presented by FTP case managers, to reduce the unit case cost.

entire 12mth period (worst case), the loss of interest income would be approx £53k. It is likely that some of the money market investments would be used as bridging finance to cover the net cash outflows during the 2007/08 year, November in particular. The pattern of cumulative cash flows indicates that a low point of £704k will be reached in about Dec 2007. This excludes the £1.78M of investment funds managed by Rensburg Sheppards (conservatively valued).

Finally, HPC's Reserves Policy requires £3.74M to be held in reserves. This is breached for at least 5 months being August, Nov-Feb 08 inclusive, but remedied in March 2008. – refer Cash flow forecast in Appendix One.

# 3.7 Pie Chart Analysis

For further insight into the Operating Budget (applicable to both Options), we have published a number of pie chart graphs – refer Appendix Two.

The key observations are as follows:

- FTP will form 28% of HPC's Operating spend,
- On Strategic Intent spending, 52% of HPC's Operating Spend will be on "Maintaining the Register" and "Fitness to Practise",
- When Operating and Capital spend are combined, 80% of the spend will be on Operations and only 4.5% on new projects and software development,
- HPC to spend at least £262k on Committees, including spending more on the Chairmans Group than the Approvals Committee,
- HPC will spend £1.4M on Partners, with 54% of the spend on FTP Panels and Registration Appeals,
- Of the £480k on Registration Printing, Postage and Stationery, 41% will be on Renewal notices and a further 29% on Certificates and,
- Of the £251k Training spend, 76% will be on Employee training. This equates to £2,506 per FTE employee per annum. Targeted employee training includes; IT training, legislative updates, professional CPD, Finance for Non Finance managers, performance improvement training, project management, BTEC training for case managers (to lower average legal costs), media training and E&D awareness training.

#### 4. Resource implications

Much work has gone into Budget preparation, including 7 discrete versions and more than 220 person hours of budget-holder preparation and review time.

#### 5. Financial implications

Various

# 6. Background papers

Nil

#### 7. Appendices

Appendix One – 2007/08 Budget

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Appendix Two - Budget Spending Pie Chart breakdown Appendix Three - Fee Change Project – risks and dependencies

# **8. Date of paper** 9<sup>th</sup> March 2007

Date Ver. Dept/Cmte 2007-03-05 a FIN

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# **HEALTH PROFESSIONS COUNCIL**

**Budget**For the year ended 31 March 2008

Version 7

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#### **HEALTH PROFESSIONS COUNCIL**

#### **BUDGET FOR YEAR TO 31 MARCH 2008**

# **Key Assumptions & Notes**

- 1. No income has been included for any new professions.
- 2. New Profession start up costs e.g. Registrant welcome packs, Certificates, Renewal forms, LISA record uploading, Partner recruitment & training, FTP legal advice (but not Coucnil member elections) have been included for a new profession, assuming the Applied Psychologists.

  Any legacy costs relating to the new professions is funded from corresponding start up funding from the Dept of Health.
- 3. Overall Wage rises have increased by 4.36% (approved by the Remuneration Committee).
- 4. Pension costs have been included that assume a continued employee take-up rate of 40% for the pension scheme. The employer contribution remains at 16.5% plus Death in Service premiums (a further 2.2%). Nothing is included in the Budget for any punitive costs imposed by Capita relating to transferring our of the Flexiplan scheme into any other pension scheme.
- 5. Staff recruitment company-wide is included within in the Human Resources budget (previously split between departments).
- 6. The number of employees increased from 96 as at 01.04.07 to 107 as at 31.03.08. FTE numbers are 94.75 and 105.24.
- 7. No other financial impacts other than those outlined above, are included for the Foster review.
- 8. Total number of FTP cases during the year is estimated at 405 (to be instructed) with 202 hearings, translating into 316 hearing days.
- 9. The UK Registration and International Registration department budgets have been merged to one Registration dept budget.
- 10. Lisa system enhancement projects have been capitalised and after benefits start occurring, depreciated over 3 years.
- 11. The total capitalised cost for the 22-26 Stannary Street building refurbishment is £1.6 million.

HEALTH PROFESSIONS COUNCIL

#### BUDGET FOR YEAR TO 31 MARCH 2008 DETAILED SUMMARY

	2007-08	2006-07			Manageme	ent accounts yea	r to 31 Decembe	r 2006
	Budget	Budget	Variance	Variance	Actual	Budget	Variance	Variance
	£	£	£	%	£	£	£	%
INCOME								
Professions								
Arts Therapists	155,664	131,355	24,309	18.51	96,998	98,344	(1,346)	(1.37)
Biomedical Scientists	1,655,615	1,379,633	275,982	20.00	990,952	1,039,258	(48,306)	(4.65)
Chiropodists	788,682	715,200	73,482	10.27	589,064	535,046	54,018	10.10
Clinical Scientists	291,107	257,439	33,668	13.08	185,970	193,079	(7,109)	(3.68)
Dietitians	429,946	400,469	29,477	7.36	290,818	299,453	(8,635)	(2.88)
Occupational Therapists	2,070,085	1,725,678	344,407	19.96	1,202,770	1,296,762	(93,992)	(7.25)
Operating Department Practitioners	523,091	483,408	39,683	8.21	380,358	363,217	17,141	4.72
Orthoptists	86,298	77,061	9,237	11.99	54,718	57,775	(3,057)	(5.29)
Paramedics	897,555	696,810	200,745	28.81	494,327	522,031	(27,704)	(5.31)
Physiotherapists	2,819,586	2,735,691	83,895	3.07	1,863,119	2,043,110	(179,991)	(8.81)
Prosthetists & Orthotists	61,343	54,314	7,029	12.94	36,218	40,736	(4,518)	(11.09)
Radiographers	1,911,678	1,458,920	452,758	31.03	1,134,605	1,093,095	41,510	3.80
Speech and Language Therapists	861,074	685,243	175,831	25.66	482,434	513,933	(31,499)	(6.13)
Registration Income	12,551,724	10,801,221	1,750,503	16.21	7,802,351	8,095,839	(293,488)	(3.63)
Department of Health Capital Grant Released	0	104,630	0	0	104,632	104,630	2	0.00
•					0	0	0	0.00
TOTAL INCOME	12,551,724	10,905,851	1,750,503	16.05	7,906,983	8,200,469	(293,486)	(3.58)

HEALTH PROFESSIONS COUNCIL

#### BUDGET FOR YEAR TO 31 MARCH 2008 DETAILED SUMMARY

EXPENDITURE		2007-08 Budget	2006-07 Budget	Variance	Variance		Manageme ctual	ent accounts yea Budget	r to 31 Decembe Variance	er 2006 Variance
Departments		£	£	£	%		£	£	£	%
Approvals & Monitoring   662,220   714,401   (52,181)   (7.30)   312,547   353,801   (223,254)   (41,67)   Chief Executive   241,413   270,230   (28,817)   (10,66)   221,274   202,674   18,600   9.18   (20,671)   (20,6	EXPENDITURE									
Chief Executive         241,413         270,230         (28,817)         (10.66)         221,274         202,674         18,600         9.18           Committees & PLG         413,056         267,542         145,514         54.39         112,077         200,658         (78,581)         (39,16)           Committees & PLG         413,056         267,542         145,514         54.39         112,077         200,658         (78,581)         (39,16)           Council         429,360         489,103         (59,743)         (12,21)         289,978         366,828         (76,850)         (20,95)           Facilities Manangement         938,160         1,069,116         (130,956)         (12,25)         822,440         801,841         20,599         2.57           Finance         449,271         426,598         22,673         5.31         381,911         319,950         61,961         19.37           Finance         3,541,621         2,587,411         954,210         36.88         2,076,818         1,940,560         136,258         7.02           Human Resources & Partners         490,746         397,957         92,789         23.32         338,270         298,469         39,801         13.34           T Department	Departments									
Committees & PLG	Approvals & Monitoring	662,220	714,401	(52,181)	(7.30)		312,547	535,801	(223,254)	(41.67)
Communications	Chief Executive	241,413	270,230	(28,817)	(10.66)		221,274	202,674	18,600	9.18
Council   429,360   489,103   (59,743)   (12.21)   289,978   366,828   (76,850)   (20.95)     Facilities Manangement   938,160   1,069,116   (130,956)   (12.25)   822,440   801,841   20,599   2.57     Finance   449,271   426,598   22,673   5.31   381,911   319,950   61,961   19,37     Fitness to Practise   3,541,621   2,587,411   954,210   36.88   2,076,818   1,940,560   136,258   7.02     Human Resources & Partners   4490,746   397,957   92,789   23.32   338,270   298,469   39,801   13.34     Human Resources & Partners   490,746   397,957   92,789   23.32   338,270   298,469   39,801   13.34     Hopartment   823,654   1,051,849   (228,195)   (21.69)   718,639   861,729   (143,090)   (16.60)     Operations Office   253,042   327,990   (74,948)   (22.85)   243,781   245,992   (2.211)   (0.90)     Policy & Standards   430,727   302,677   128,050   42.31   124,908   227,008   (102,100)   (44,98)     President   47,900   49,500   (1,600)   (3.23)   31,368   37,125   (5,757)   (15.51)     Projects   399,348   35,550   363,798   1,023,34   159,389   20,738   138,651   668,60     Registration   2,021,818   1,960,817   61,001   3.11   1,152,467   1,470,615   (318,148)   (21.63)     Secretariat   2,492,993   11,208,971   1,284,022   11.46   7,801,820   8,473,666   (671,846)   (7.93)     Operating Expenses   12,492,993   11,208,971   1,284,022   11.46   7,801,820   8,473,666   (671,846)   (7.93)     SURPLUS / (DEFICIT) - Exct. Unrealised Gains/(Losses)   175,000   174,357   643   0.37   149,080   130,768   18,312   14,00     Investment Income - Exct. Unrealised Gains/(Losses)   175,000   174,357   643   0.37   149,080   130,768   18,312   14,00     Investment - Unrealised Gains / (Losses)   175,000   174,357   643   0.37   149,080   130,768   18,312   14,00     Investment - Unrealised Gains / (Losses)   0   53,462   0.000	Committees & PLG	413,056	267,542	145,514	54.39		122,077	200,658	(78,581)	(39.16)
Facilities Manangement   938,160   1,069,116   (130,956)   (12.25)   822,440   801,841   20,599   2.57	Communications	1,076,592	1,001,530	75,062	7.49		614,674	751,151	(136,477)	(18.17)
Finance 449,271 426,598 22,673 5.31 381,911 319,550 61,961 19.37 Fitness to Practise 3,541,621 2,587,411 954,210 36.88 2,076,818 1,940,560 136,258 7.02 Human Resources & Partners 490,746 397,957 92,789 23.32 338,270 298,469 39,801 13.34 IT Department 823,654 1,051,849 (228,195) (21.69) 718,639 861,729 (143,090) (16.60) Operations Office 253,042 327,990 (74,948) (22.85) 243,781 245,992 (2,211) (0.90) Policy & Standards 430,727 302,677 128,050 42.31 124,908 227,008 (102,100) (44.98) President 47,900 49,500 (1,600) (3.23) 31,368 37,125 (5.757) (15.51) Projects 399,348 35,550 363,798 1,023,34 159,389 20,738 138,651 668.60 Registration 2,021,818 1,960,817 61,001 3.11 1,152,467 1,470,615 (318,148) (21.63) Secretariat 274,065 256,700 17,365 6.76 191,280 192,527 (1,247) (0.65) Operating Expenses 12,492,993 11,208,971 1,284,022 11.46 7,801,820 8,473,666 (671,846) (7.93) SURPLUS/(DEFICIT) - Excl. Unrealised Gains/(Losses) 58,732 (303,120) 361,852 (119.38) 105,163 (273,197) 378,360 (138.49) Investment Income - Excl. Unrealised Gains/(Losses) 0 174,357 643 0.37 149,080 130,768 18,312 14.00 Investment - Unrealised Gains/(Losses) 0 53,462 0.00	Council	429,360	489,103	(59,743)	(12.21)		289,978	366,828	(76,850)	(20.95)
Fitness to Practise 3,541,621 2,587,411 954,210 36.88 2,076,818 1,940,560 136,258 7.02 Human Resources & Partners 490,746 397,957 92,789 23.32 338,270 298,469 39,801 13.34 IT Department 823,654 1,051,849 (228,195) (21.69) 718,639 861,729 (143,090) (16.60) Operations Office 253,042 327,990 (74,948) (22,85) 243,781 245,992 (2,211) (0,90) Policy & Standards 430,727 302,677 128,050 42.31 124,908 227,008 (102,100) (44.98) President 47,900 49,500 (1,600) (3,23) 31,368 37,125 (5,757) (15.51) Projects 399,348 35,550 363,798 1,023,34 159,389 20,738 138,651 668.60 Registration 2,021,818 1,960,817 61,001 3.11 1,152,467 1,470,615 (318,148) (21.63) Secretariat 274,065 256,700 17,365 6.76 191,280 192,527 (1,247) (0.65)  Operating Expenses 12,492,993 11,208,971 1,284,022 11.46 7,801,820 8,473,666 (671,846) (7.93)  SURPLUS / (DEFICIT) - Excl. Unrealised Gains / (Losses) 0 0.00  Investment Income - Excl. Unrealised Gains / (Losses) 0 174,357 643 0.37 149,080 130,768 18,312 14.00 Investment - Unrealised Gains / (Losses) 0 53,462 0.00 53,462 0.00	Facilities Manangement	938,160	1,069,116	(130,956)	(12.25)		822,440	801,841	20,599	2.57
Human Resources & Partners	Finance	449,271	426,598	22,673	5.31		381,911	319,950	61,961	19.37
TDepartment   823,654   1,051,849   (228,195)   (21.69)   718,639   861,729   (143,090)   (16.60)	Fitness to Practise	3,541,621	2,587,411	954,210	36.88	2,	076,818	1,940,560	136,258	7.02
Operations Office         253,042         327,990         (74,948)         (22.85)         243,781         245,992         (2,211)         (0.90)           Policy & Standards         430,727         302,677         128,050         42.31         124,908         227,008         (102,100)         (44.98)           President         47,900         49,500         (1,600)         (3.23)         31,368         37,125         (5,757)         (15.51)           Projects         399,348         35,550         363,798         1,023,34         159,389         20,738         138,651         668.60           Registration         2,021,818         1,960,817         61,001         3.11         1,152,467         1,470,615         318,488         (21.63)           Secretariat         274,065         256,700         17,365         6.76         191,280         192,527         (1,247)         (0.65)           Operating Expenses         12,492,993         11,208,971         1,284,022         11.46         7,801,820         8,473,666         (671,846)         (7.93)           SURPLUS/ (DEFICIT) - Excl. Unrealised Gains/(Losses)         58,732         (303,120)         361,852         (119,38)         105,163         (273,197)         378,360	Human Resources & Partners	490,746	397,957	92,789	23.32		338,270	298,469	39,801	13.34
Policy & Standards         430,727         302,677         128,050         42.31         124,908         227,008         (102,100)         (44.98)           President         47,900         49,500         (1,600)         (3.23)         31,368         37,125         (5,757)         (15.51)           Projects         399,348         35,550         363,798         1,023,34         159,389         20,738         138,651         668,60           Registration         2,021,818         1,960,817         61,001         3.11         1,152,467         1,470,615         (318,148)         (21.63)           Secretariat         274,065         256,700         17,365         6.76         191,280         192,527         (1,247)         (0.65)           Operating Expenses         12,492,993         11,208,971         1,284,022         11.46         7,801,820         8,473,666         (671,846)         (7.93)           SURPLUS / (DEFICIT) - Excl. Unrealised Gains/(Losses)         58,732         (303,120)         361,852         (119.38)         105,163         (273,197)         378,360         (138,49)           Taxation         0         0         0         0         0         0         0         0         0	IT Department	823,654	1,051,849	(228,195)	(21.69)		718,639	861,729	(143,090)	(16.60)
President         47,900         49,500         (1,600)         (3.23)         31,368         37,125         (5,757)         (15.51)           Projects         399,348         35,550         363,798         1,023,34         159,389         20,738         138,651         668.60           Registration         2,021,818         1,960,817         61,001         3.11         1,152,467         1,470,615         (318,148)         (21.63)           Secretariat         274,065         256,700         17,365         6.76         191,280         192,527         (1,247)         (0.65)           Operating Expenses         12,492,993         11,208,971         1,284,022         11.46         7,801,820         8,473,666         (671,846)         (7.93)           SURPLUS / (DEFICIT) - Excl. Unrealised Gains/(Losses)         58,732         (303,120)         361,852         (119.38)         105,163         (273,197)         378,360         (138.49)           Taxation         0         0.00         <	Operations Office	253,042	327,990	(74,948)	(22.85)		243,781	245,992	(2,211)	(0.90)
Projects 399,348 35,550 363,798 1,023.34 159,389 20,738 138,651 668.60 Registration 2,021,818 1,960,817 61,001 3.11 1,152,467 1,470,615 (318,148) (21.63) Secretariat 274,065 256,700 17,365 6.76 191,280 192,527 (1,247) (0.65)    Operating Expenses 12,492,993 11,208,971 1,284,022 11.46 7,801,820 8,473,666 (671,846) (7.93)    SURPLUS / (DEFICIT) - Excl. Unrealised Gains/(Losses) 58,732 (303,120) 361,852 (119.38) 105,163 (273,197) 378,360 (138.49)    Taxation 0 0.00 0 0 0 0 0 0.00	Policy & Standards	430,727	302,677	128,050	42.31		124,908	227,008	(102,100)	(44.98)
Registration Secretariat         2,021,818   1,960,817   274,065   256,700   17,365   6.76   191,280   192,527   (1,247)   (0.65)         (318,148)   (21.63)   (21.6	President	47,900	49,500	(1,600)	(3.23)		31,368	37,125	(5,757)	(15.51)
Secretariat         274,065         256,700         17,365         6.76         191,280         192,527         (1,247)         (0.65)           Operating Expenses         12,492,993         11,208,971         1,284,022         11.46         7,801,820         8,473,666         (671,846)         (7.93)           SURPLUS / (DEFICIT) - Excl. Unrealised Gains/(Losses)         58,732         (303,120)         361,852         (119.38)         105,163         (273,197)         378,360         (138.49)           Taxation         0         0.00         0         0         0         0         0         0           Investment Income - Excl. Unrealised Gains/(Losses)         175,000         174,357         643         0.37         149,080         130,768         18,312         14.00           Investment - Unrealised Gains / (Losses)         0         0         0         53,462         0         53,462         0.00	Projects	399,348	35,550	363,798	1,023.34		159,389	20,738	138,651	668.60
Operating Expenses         12,492,993         11,208,971         1,284,022         11.46         7,801,820         8,473,666         (671,846)         (7.93)           SURPLUS / (DEFICIT) - Excl. Unrealised Gains/(Losses)         58,732         (303,120)         361,852         (119.38)         105,163         (273,197)         378,360         (138.49)           Taxation         0         0.00         0         0         0         0         0         0         0.00           Investment Income - Excl. Unrealised Gains/(Losses)         175,000         174,357         643         0.37         149,080         130,768         18,312         14.00           Investment - Unrealised Gains / (Losses)         0         0         53,462         0         53,462         0.00	Registration	2,021,818	1,960,817	61,001	3.11	1,	152,467	1,470,615	(318,148)	(21.63)
SURPLUS / (DEFICIT) - Excl. Unrealised Gains/(Losses)         58,732         (303,120)         361,852         (119.38)         105,163         (273,197)         378,360         (138.49)           Taxation         0         0.00         0	Secretariat	274,065	256,700	17,365	6.76		191,280	192,527	(1,247)	(0.65)
Taxation         0         0.00         0         0         0         0         0         0.00           Investment Income - Excl. Unrealised Gains/(Losses)         175,000         174,357         643         0.37         149,080         130,768         18,312         14.00           Investment - Unrealised Gains / (Losses)         0         53,462         0         53,462         0.00	<b>Operating Expenses</b>	12,492,993	11,208,971	1,284,022	11.46	7,	801,820	8,473,666	(671,846)	(7.93)
Investment Income - Excl. Unrealised Gains/(Losses)         175,000         174,357         643         0.37         149,080         130,768         18,312         14.00           Investment - Unrealised Gains / (Losses)         0         53,462         0         53,462         0         53,462         0.00	SURPLUS / (DEFICIT) - Excl. Unrealised Gains/(Losses)	58,732	(303,120)	361,852	(119.38)		105,163	(273,197)	378,360	(138.49)
Investment - Unrealised Gains / (Losses) 0 53,462 0 53,462 0.00	Taxation	0	0.00				0	0	0	0.00
SURPLUS / (DEFICIT) 233,732 (128,763) 362,495 (281.52) 307,706 (142,429) 450,134 (316.04)		175,000		643	0.37					
	SURPLUS / (DEFICIT)	233,732	(128,763)	362,495	(281.52)		307,706	(142,429)	450,134	(316.04)

# HEALTH PROFESSIONS COUNCIL BUDGET FOR YEAR TO 31 MARCH 2008 CONSOLIDATED DETAILED SUMMARY

	2007-08	2006-07			Managemen	nt accounts year	to 31 Decembe	r 2006
	Budget	Budget	Variance	Variance	Actual	Budget	Variance	Variance
	£	£	£	%	£	£	£	%
Consolidated Income								
Registration fees	493,940	420,413	73,527	17.49	308,610	310,229	(1,619)	(0.52)
Registration fees (part year)	0	0	0	0.00	0	0	0	0.00
Readmission fees	205,200	172,341	32,859	19.07	197,004	129,256	67,748	52.41
International scrutiny fees	1,076,800	1,053,787	23,013	2.18	468,493	790,342	(321,849)	(40.72)
Renewal fees (DD)	10,773,784	9,154,680	1,619,104	17.69	6,818,619	6,866,012	(47,393)	(0.69)
Confirmation letter fees	0	0	0	0.00	25	0	25	0.00
Grandparenting scrutiny fees	2,000	0	2,000	0.00	9,600	0	9,600	0.00
	12,551,724	10,801,221	1,750,503	16.21	7,802,351	8,095,839	(293,488)	(3.63)

Refer drill down on unit fees and unit volumes on the following two pages

Version 7 Budget 2007/08

Fee Rates - Option 3			
		Budget <b>2007/08</b>	Budget <b>2006/07</b>
		£	£
<b>Registrant Unit Fees</b>	Full Year Registration (Graduates)	50	30
	Full Year Registration (Non Graduates)	50	60
	Readmission	110	60
	Renewal	72	60
	Renewal - Graduate	36	30
	International Scrutiny Fees	400	200
	Grandparenting Scrutiny Fees	400	200
Attendance Allowance Rates	Day Rates	200	200
Attendance Allowance Rates	Day Rates		
(VAT Inclusive)	Council Meeting	300	300
	Panel Members to 30.09.07	130	130
	Panel Members from 01.10.07	140	130
	Approvals (Visits) to 30.09.07	130	130
	Approvals (Visits) from 01.10.07	140	130
	Medical Assessor	560	530
	Per Case		
	Assessors - International to 30.09.07	65	65
	Assessors - International from 01.10.07	70	65
	Assessors - Grandparenting to 30.09.07	65	65
	Assessors - Grandparenting from 01.10.07	70	65
	Annual Monitoring & Major / Minor Change to 30.09.07	65	65
	Annual Monitoring & Major / Minor Change from 01.10.07	70	65

Health Professions Council Registrant Numbers Year to 31 March 2008

1 ear to 31 March 2008	X	A				В		С	A+B+C = D	Е		X+D+E	
	1st April 07 Base	Graduates	Graduates		New regist  Internation			Readmission	Total New registrants	Deregistered	Dereg	31st March 2008 Balance Base	Yr on Yr Chg
	Dasc	Graduates			Conversion			Readinission	registrants	Deregistered		Dasc	
			%	Applns	rate	Registered	Registered %				% chg		%
Art Therapists	2,282	127	5.6%	12	44%	5	0.2%	91	224	(178)	-7.8%	2,328	2.0%
Chiropodists	12,633	293	2.3%	36	74%	27	0.2%	215	535	(533)	-4.2%	12,635	0.0%
Clinical Scientists	3,888	90	2.3%	54	93%	50	1.3%	109	249	(237)	-6.1%	3,900	0.3%
Dietitians	6,194	264	4.3%	117	88%	102	1.7%	88	454	(473)	-7.6%	6,175	-0.3%
BMS	22,293	472	2.1%	407	89%	363	1.6%	197	1,031	(237)	-1.1%	23,087	3.6%
Orthopists	1,286	35	2.7%	3	75%	2	0.2%	5	42	(59)	-4.6%	1,269	-1.3%
Occupational Therapists	28,576	1,127	3.9%	377	75%	283	1.0%	261	1,671	(473)	-1.7%	29,773	4.2%
Paramedics	13,011	547	4.2%	26	45%	12	0.1%	53	612	(118)	-0.9%	13,504	3.8%
Physiotherapists	40,196	1,668	4.1%	870	92%	801	2.0%	444	2,913	(2,544)	-6.3%	40,564	0.9%
P&Os	852	28	3.3%	7	56%	4	0.5%	11	43	(11)	-1.3%	884	3.7%
Radiographers	24,077	917	3.8%	714	86%	613	2.5%	328	1,959	(355)	-1.5%	25,681	6.7%
SLTs	11,380	450	4.0%	117	75%	88	0.8%	99	655	(178)	-1.6%	11,857	4.2%
ODP	8,506	484	5.7%	19	36%	7	0.1%	85	588	(592)	-7.0%	8,502	0.0%
Total	175,174	6,500	3.7%	2,759	85%	2,356	1.3%	1,986	10,973	(5,987)	-3.4%	180,160	2.8%
The "Big Four"	66%											66%	

Masterbudget - Version 7 Final/Reg No's/13/03/2007/14:52

19%

The "Static/Declining vol Five"

18%

#### HEALTH PROFESSIONS COUNCIL

#### **BUDGET FOR YEAR TO 31 MARCH 2008**

	2007-08	2006-07			Managem	ent accounts yea	r to 31 December	r 2006
	Budget	Budget	Variance	Variance	Actual	Budget	Variance	Variance
	£	£	£	%	£	£	£	%
Payroll								
Basic	3,005,328	2,702,918	302,410	11.19	1,738,007	2,027,191	(289,184)	(14.27)
Overtime	28,875	23,500	5,375	22.87	12,374	17,625	(5,251)	(29.79)
National Insurance	357,402	299,907	57,495	19.17	185,578	224,930	(39,352)	(17.50)
Pension costs	214,866	271,217	(56,351)	(20.78)	159,178	203,413	(44,235)	(21.75)
Medical insurance	1,200	0	1,200	0.00	836	0	836	0.00
Staff recruitment	93,340	147,550	(54,210)	(36.74)	125,979	110,663	15,316	13.84
Temporary staff	310,047	425,447	(115,400)	(27.12)	410,600	319,086	91,514	28.68
Other payroll expense	40,000	40,500	(500)	(1.23)	31,046	30,375	671	2.21
	4,051,058	3,911,039	140,019	3.58	2,663,598	2,933,283	(269,685)	(9.19)
Staff travelling and subsistence								
Fares	112,260	80,360	31,900	39.70	50,658	60,270	(9,612)	(15.95)
Car expenses and car park	1,222	2,080	(858)	(41.25)	520	1,560	(1,040)	(66.67)
Subsistence	79,115	72,260	6,855	9.49	39,818	54,196	(14,378)	(26.53)
Entertaining	1,750	2,250	(500)	(22.22)	1,099	1,688	(589)	(34.90)
Conferences	10,500	14,200	(3,700)	(26.06)	5,864	10,650	(4,786)	(44.94)
	204,847	171,150	33,697	19.69	97,959	128,364	(30,405)	(23.69)
Council and committee expenses								
Fees	275,320	268,970	6,350	2.36	137,513	201,728	(64,215)	(31.83)
Travelling and subsistence	253,422	169,275	84,147	49.71	113,340	126,958	(13,618)	(10.73)
Tax Cost (NI ER and PAYE)	119,444	134,916	(15,472)	(11.47)	20,790	101,187	(80,397)	(79.45)
Conference expenses	39,640	4,000	35,640	891.00	10.363	3,000	7,363	245.43
Training	10,080	70,890	(60,810)	(85.78)	29,039	53,168	(24,129)	(45.38)
	697,906	648,051	49,855	7.69	311,045	486,041	(174,996)	(36.00)

#### HEALTH PROFESSIONS COUNCIL

#### **BUDGET FOR YEAR TO 31 MARCH 2008**

	2007-08	2006-07			Managen	nent accounts yea	r to 31 Decembe	r 2006
	Budget	Budget	Variance	Variance	Actual	Budget	Variance	Variance
	£	£	£	%	£	£	£	%
Property services								
Business rates	93,652	60,530	33,122	54.72	53,953	45,398	8,555	18.84
Water	3,120	1,876	1,244	66.31	1,090	1,407	(317)	(22.54)
Electricity	36,750	20,475	16,275	79.49	16,507	15,356	1,151	7.49
Gas	7,592	4,860	2,732	56.21	3,641	3,645	(4)	(0.11)
Cleaning contractors	31,716	28,200	3,516	12.47	19,594	21,150	(1,556)	(7.36)
Cleaning materials	9,250	10,563	(1,313)	(12.43)	4,753	7,923	(3,170)	(40.01)
Waste disposal	14,675	12,623	2,052	16.26	8,598	9,468	(870)	(9.19)
Repairs and maintenance	16,376	19,000	(2,624)	(13.81)	8,794	14,250	(5,456)	(38.29)
Maintenance contracts	23,072	7,829	15,243	194.70	9,588	5,872	3,716	63.28
Security	26,020	13,500	12,520	92.74	13,091	10,125	2,966	29.29
Building Refurbishment	70,500	150,000	(79,500)	(53.00)	120,052	112,500	7,552	6.71
Property depreciation	34,500	44,856	(10,356)	(23.09)	31,500	33,642	(2,142)	(6.37)
	367,223	374,312	(7,089)	(1.89)	291,160	280,736	10,424	3.71
Office services								
Printing and stationery	746,954	386,787	360,167	93.12	222,193	290,092	(67,899)	(23.41)
Photocopying	7,200	7,200	0	0.00	5,215	5,400	(185)	(3.42)
Microfilming	500	432	68	15.74	438	324	114	35.27
Postage	98,060	216,647	(118,587)	(54.74)	164,220	162,485	1,735	1.07
Telephone	34,908	34,908	0	0.00	18,484	26,181	(7,697)	(29.40)
Mobile telephone	10,700	9,236	1,464	15.85	6,632	6,929	(297)	(4.29)
Fax	0	1,750	(1,750)	(100.00)	0	1,313	(1,313)	(100.00)
Couriers	5,250	5,250	0	0.00	3,286	3,938	(652)	(16.56)
Office equipment < £1000	14,800	30,250	(15,450)	(51.07)	19,889	22,688	(2,799)	(12.34)
Office equipment rental	4,650	0	4,650	0.00	7,465	0	7,465	0.00
Staff catering	7,800	7,350	450	6.12	6,633	5,513	1,120	20.32
Other office services	19,580	19,722	(142)	(0.72)	21,428	14,792	6,636	44.86
Room Hire	228,920	34,010	194,910	573.10	44,828	25,508	19,320	75.74
Office equipment depreciation	55,521	83,000	(27,479)	(33.11)	53,550	62,250	(8,700)	(13.98)
A A A	1,234,843	836,542	398,301	464	574,261	627,413	(53,152)	(26)

#### HEALTH PROFESSIONS COUNCIL

#### **BUDGET FOR YEAR TO 31 MARCH 2008**

	2007-08	2006-07			Managen	nent accounts ve	ar to 31 Decembe	r 2006
	Budget	Budget	Variance	Variance	Actual	Budget	Variance	Variance
	£	£	£	%	£	£	£	%
Computer services								
Hardware < £1000	10,000	11,250	(1,250)	(11.11)	6,491	8,438	(1,947)	(23.08)
Hardware maintenance	15,000	4,600	10,400	226.09	22,739	3,450	19,289	559.10
Software Licences	18,000	10,000	8,000	80.00	1,389	7,500	(6,111)	(81.48)
Software support & maintenance	34,732	59,660	(24,928)	(41.78)	45,397	44,745	652	1.46
IT systems external support	132,000	71,000	61,000	85.92	60,640	53,250	7,390	13.88
New IT Software Systems	15,000	45,000	(30,000)	(66.67)	(3,404)	33,750	(37,154)	(110.08)
Managed Web/Internet services	94,580	97,738	(3,158)	(3.23)	86,690	73,304	13,386	18.26
IT Consummerables	18,000	15,000	3,000	20.00	19,006	11,250	7,756	68.94
Disaster contingency plan	13,000	34,120	(21,120)	(61.90)	7,946	25,590	(17,644)	(68.95)
HPC Computer Training	10,000	10,000	0	0.00	6,666	7,500	(834)	(11.12)
Offsite tape data archive	1,000	0	1,000	0.00	4,634	0	4,634	0.00
Other computer services costs	26,000	19,000	7,000	36.84	5,243	14,250	(9,007)	(63.21)
IT Hardware Disposals	0	0	0	0.00	291	0	291	0.00
Hardware depreciation	151,227	394,854	(243,627)	(61.70)	271,549	368,981	(97,432)	(26.41)
	538,539	772,222	(233,683)	(30.26)	535,278	652,008	(116,730)	(17.90)
Communications								
Campaigns	173,310	228,000	(54,690)	(23.99)	160,036	171,000	(10,964)	(6.41)
	14,500	16,200	S 7	· · · · · · · · · · · · · · · · · · ·	5,110	171,000	(7,040)	(57.94)
Annual Reports (Design, Distribute)  Brouchures	56,500	45,150	(1,700) 11,350	(10.49) 25.14	27,749	33,863	(6,114)	(18.05)
Listening Events	36,000	45,130	36,000	0.00	14,506	22,410	(7,904)	(35.27)
Market Research	115,000	29,880	85,120	284.87	4,473	17,625	(13,152)	(74.62)
Registrant Communications	50,000	29,880	50,000	0.00	631	17,023	631	0.00
Translations	3,150	0	3,150	0.00	0	2,363	(2,363)	(100.00)
Public Affairs and Stakeholder	45,000	23,500	21,500	91.49	9,838	12,338	(2,500)	(20.26)
Standards of Proficiency (Prod, Dist)	18,000	25,500	18,000	0.00	9,030	18,750	(18,750)	(100.00)
Web	42,740	3,150	39,590	1,256.83	6,583	31,305	(24,722)	(78.97)
Annual Conference	42,740	16,450	(16,450)	(100.00)	111,306	111,210	(24,722) 96	0.09
	18,800		S / /					(78.58)
Marketing & Promotions		25,000	(6,200)	(24.80)	2,018	9,420 9,750	(7,402)	N
Conferences & Exhibitions	19,800	41,740	(21,940)	(52.56)	2,487	,	(7,263)	(74.49)
General Events (External)	50,822	148,280	(97,458)	(65.73)	27,228	30,544	(3,316)	(10.86)
Media Relations	60,000	12,560	47,440	377.71	23,118	42,300	(19,183)	(45.35)
Welsh Language Scheme	0	13,000	(13,000)	(100.00)	101	0	101	0.00
General Public Literature	45,000	40,725	4,275	10.50	0	0	0	0.00
Internal Communications	32,750	56,400	(23,650)	(41.93)	0	0	0	0.00
Bi-Annual opinion polling	60,000	0	60,000	0.00	0	0	0	0.00

#### HEALTH PROFESSIONS COUNCIL

#### **BUDGET FOR YEAR TO 31 MARCH 2008**

2007-08	2006-07			Managen	nent accounts yea	ar to 31 Decembe	r 2006
Budget	Budget	Variance	Variance	Actual	Budget	Variance	Variance
£	£	£	%	£	£	£	%
841,372	700,035	141,337	20.19	395,559	525,028	(129,469)	(24.66)

#### HEALTH PROFESSIONS COUNCIL

#### **BUDGET FOR YEAR TO 31 MARCH 2008**

	2007-08	2006-07			Managen	nent accounts yea	ar to 31 December	r 2006
	Budget	Budget	Variance	Variance	Actual	Budget	Variance	Variance
	£	£	£	%	£	£	£	%
Partners								
Partners Recruitment	19,600	26,700	(7,100)	(26.59)	1.936	20,025	(18,089)	(90.33)
Partners Training	50,517	138,008	(87,491)	(63.40)	3,419	103,506	(100,087)	(96.70)
Registration Assessors	0	39,060	(39,060)	(100.00)	14,977	29,295	(14,318)	(48.88)
Panels (Allowance & Travel )	726,390	424,880	301,510	70.96	375,642	318,660	56,982	17.88
Approvals (Previously Visits)	140,093	132,400	7,693	5.81	47,061	99,300	(52,239)	(52.61)
Assessors fees (All Professions)	301,957	573,810	(271,853)	(47.38)	333,745	430,358	(96,613)	(22.45)
Test of Competence (All Professions)	16,200	15,600	600	3.85	8,526	11,700	(3,174)	(27.13)
Registration Appeals (Fee & Travel)	39,170	0	39,170	0.00			0	0.00
Annual Monitoring	35,750	41,475	(5,725)	(13.80)	21,715	31,106	(9,391)	(30.19)
Major/Minor Change	10,750	12,580	(1,830)	(14.55)	2,162	9,435	(7,273)	(77.08)
	1,340,427	1,404,513	(64,086)	(4.56)	809,182	1,053,385	(244,203)	(23.18)
Project Costs								
MP2 - CPD	80,500	35,550	44,950	126.44	68,162	20,738	47,424	228.69
MP7 - Fee rise	0	0	0	0.00	84.074	20,738	84,074	0.00
MP5 - Equality & Diversity	43,125	0	43,125	0.00	7,153	0	7,153	0.00
Stannary Street	43,035	0	43,035	0.00	0	0	0,133	0.00
New Profession	232,688	0	232,688	0.00	0	0	0	0.00
FTP Trend Analysis	10,000	0	10,000	0.00	0	0	0	0.00
	54,275	0	54,275	0.00	0	0	0	0.00
	463,623	35,550	428,073	126.44	159,389	20,738	138,651	228.69

#### HEALTH PROFESSIONS COUNCIL

#### **BUDGET FOR YEAR TO 31 MARCH 2008**

	2007-08	2006-07			Managem	ent accounts yea	ar to 31 December	r 2006
	Budget	Budget	Variance	Variance	Actual	Budget	Variance	Variance
	£	£	£	%	£	£	£	%
Specific departmental expenses								
Archive storage	30,520	14,400	16,120	111.94	10,724	10,800	(76)	(0.70)
Auditors' fees	38,000	57,665	(19,665)	(34.10)	56,605	43,249	13,356	30.88
Bank charges	53,862	65,000	(11,138)	(17.14)	40,449	48,750	(8,301)	(17.03)
Books and publications	500	1,000	(500)	(50.00)	155	750	(595)	(79.33)
Consultation Ev (SET, Approvals, CPD)	0	18,960	(18,960)	(100.00)	2,553	14,220	(11,667)	(82.05)
Council Elections	79,790	108,000	(28,210)	(26.12)	128,642	81,000	47,642	58.82
General insurance	43,000	39,600	3,400	8.59	25,831	29,700	(3,869)	(13.03)
Health and safety	21,880	3,880	18,000	463.92	11,984	2,910	9,074	311.81
Miscellaneous Expenses	0	0	0	0.00	9,998	0	9,998	0.00
Internal Audit	27,000	0	27,000	0.00	19,355	0	19,355	0.00
Legal advice	285,657	293,720	(8,063)	(2.75)	166,260	220,290	(54,030)	(24.53)
Legal expenses	1,408,389	1,280,000	128,389	10.03	1,144,118	960,000	184,118	19.18
Legal insurance	50,820	46,200	4,620	10.00	28,350	34,650	(6,300)	(18.18)
Legal -Transcript Writer	216,657	90,250	126,407	140.06	89,761	67,688	22,073	32.61
Other professional fees	70,810	102,310	(31,500)	(30.79)	78,650	76,733	1,917	2.50
Counselling	6,000	0	6,000	0.00			0	0.00
Pension administration	20,000	12,672	7,328	57.83	9,908	9,504	404	4.25
Personal Performance Consultancy	8,052	8,800	(748)	(8.50)	5,292	6,600	(1,308)	(19.81)
Professional Liaison Groups	77,720	42,140	35,580	84.43	7,444	31,605	(24,161)	(76.45)
ISO 9001 Certification	6,424	10,047	(3,623)	(36.06)	2,015	7,535	(5,520)	(73.26)
Reward Data	8,500	7,000	1,500	21.43	7,050	5,250	1,800	34.29
Subscriptions to professional bodies	27,560	11,360	16,200	142.61	13,451	8,521	4,930	57.86
Taxation advice	4,000	6,000	(2,000)	(33.33)	11,428	4,500	6,928	153.96
Training	180,094	136,553	43,541	31.89	94,364	102,415	(8,051)	(7.86)
Counter fraud solutions	84,198	0	84,198	0.00			0	0.00
Communications (HEI roadshow events)	3,720	0	3,720	0.00			0	0.00
	2,753,153	2,355,557	397,596	16.88	1,964,388	1,766,670	197,718	11.19
OVERHEAD TOTAL	12,492,993	11,208,971	1,284,022	11.46	7,801,820	8,473,666	(671,846)	(7.93)

# HEALTH PROFESSIONS COUNCIL

# CONSOLIDATED BALANCE SHEET as at 31 March 2008

us us er 1/141 2000	31 March 2008		31 March	rch 2007	
	£	£	£	£	
FIXED ASSETS					
Tangible fixed assets					
Land & buildings, at cost or valuation	4,743,064		3,143,064		
Depreciation Net book value	(136,841)	4,606,223	(42,000)	3,101,064	
Computer Equipment, at cost	2,661,004		2,358,804		
Depreciation Net book value	(1,948,417)	712,587	(1,882,483)	476,321	
	453,549	,	395,249	,	
Office furniture and equipment, at cost Depreciation	(384,444)		(331,905)		
Net book value	(50.,)	69,105	(001,700)	63,344	
Total tangible fixed assets	_	5,387,915	_	3,640,729	
Investments		1,785,526		1,785,526	
TOTAL FIXED ASSETS		7,173,442		5,426,256	
CURRENT ASSETS					
Debtors	27,452		24,648		
Prepayments	61,500		56,580		
Bank balances and cash	4,274,997 4,363,949		3,722,166 3,803,393		
	4,303,949		3,003,393		
CURRENT LIABILITIES Amounts falling due within one year					
Creditors and accrued expenses	1,116,840		1,068,544		
WORKING CAPITAL		3,247,109		2,734,849	
DEFERRED INCOME					
Registration fees in advance	76,877		76,877		
Retention fees in advance	7,816,826	(= 000 =00)	5,209,784	(= =0 < <<1)	
		(7,893,703)		(5,286,661)	
NET ASSETS		2,526,848	_	2,874,444	
Represented by:					
Capital Grant Receivable - LISA System		0		0	
Accumulated Fund Revaluation reserve		1,640,927 652,189		1,590,927 652,189	
Surplus/(Deficit) for the period		233,732		50,000	
I and a second second		2,526,848	<u> </u>	2,874,444	
	<del></del>		<del></del>		

# HEALTH PROFESSIONS COUNCIL CAPITAL EXPENDITURE BUDGET 2007-08

Computer	Additions	
Project	Details	Budget £
	COETWA DE DEVEL ODMENT	
MD2	SOFTWARE DEVELOPMENT	95,000
MP2 MP25	CPD Application Server Upgrade	85,000 30,000
MP26	Professional qualifications Directive	40,000
MP11	Registrations Trends Analysis	2,000
MP27	Replacement of Finance system	19,000
BAU1	Call recording	20,000
BAU2	MIS Presentation	19,000
MP28	Change in Lisa access rights	35,000
	SubTotal	250,000
	COMPUTER & COMMS HARDWARE	
	Server for Fax server installation	5,000
	Server for Lotus Notes Environment, move from Krusty LISA server	5,000
	Google appliance for user searching across network	2,000
	Replacement Tape unit for LISA (existing is near end of life and under capacity)	11,000
	Replacement phones for Registrations dept	8,000
	New computers and laptops for employees	20,000
	6 Blackberry devices	1,200
	SubTotal COMPUTER ADDITIONS TOTAL	52,200 302,200
Fixture a	nd Fittings Additions	
Project	Details	Budget £
MP24	Re-furbishment of Stannery Street	1,639,800
	E 22.26 0 0 0 0 1 1 0 0 12.77 1 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	For 22-26 Stannary Street. 36 desks @ £1217 each. Sum includes delivery and	42 900
	installation.	43,800
	Replacement B & W Copier	5,500
	Replacement windows to Park House kitchen	
	Replacement windows to HR and adjacent light well	
	CCTV system installation	9,000
	BUI:DING REFURBISHMENT, FIXTURES & FITTINGS	1,698,100
	TOTAL CAPEX BUDGET	2,000,300

# HEALTH PROFESSIONS COUNCIL CASHFLOW FORECAST

\* Excludes Rensburg Shepperds Investment Funds of £1.8M

CASHFLOW FORECAST													
	Apr-07	May-07	Jun-07	Jul-07	Aug-07	Sep-07	Oct-07	Nov-07	Dec-07	Jan-08	Feb-08	Mar-08	TOTAL
CASH INFLOWS													
Professions													
Arts Therapists	59,731	1,763	1,763	1,763	1,763	1,763	59,731	1,763	1,763	1,763	1,763	1,763	137,094
Biomedical Scientists	572,435	17,339	17,339	17,339	17,339	17,339	839,975	157,187	17,339	17,339	17,339	17,339	1,725,650
Chiropodists	4,392	4,392	318,954	4,392	4,392	4,392	4,392	4,392	318,954	4,392	4,392	4,392	681,824
Clinical Scientists	3,174	3,174	3,174	3,174	141,954	26,767	3,174	3,174	3,174	3,174	118,362	3,174	315,650
Dietitians	5,807	160,037	5,807	5,807	5,807	5,807	5,807	160,038	5,807	5,807	5,807	5,807	378,142
Occupational Therapists	19,655	19,655	19,655	19,655	19,655	1,071,197	198,417	19,655	19,655	19,655	19,655	892,435	2,338,944
Operating Department Practitioners	258,609	3,429	3,429	3,429	3,429	3,429	258,609	3,429	3,429	3,429	3,429	3,429	551,510
Orthoptists	292	292	292	45,346	7,951	292	292	292	292	37,686	292	292	93,608
Paramedics	3,632	3,632	3,632	479,930	84,602	3,632	3,632	3,632	3,632	398,959	3,632	3,632	996,176
Physiotherapists	40,020	40,020	40,020	40,020	40,020	1,040,900	40,020	40,020	40,020	40,020	40,020	1,470,300	2,911,400
Prosthetists & Orthotists	451	451	451	451	31,771	5,775	451	451	451	451	26,446	451	68,050
Radiographers	30,628	30,628	30,628	630,145	30,628	30,628	30,628	30,628	30,628	938,638	184,989	30,628	2,029,419
Speech and Language Therapists	6,683	6,683	6,683	6,683	425,435	77,870	6,683	6,683	6,683	6,683	354,247	6,683	917,694
TOTAL CASHFLOW FROM INCOME	1,005,506	291,494	451,825	1,258,133	814,745	2,289,791	1,451,809	431,342	451,825	1,477,995	780,372	2,440,323	13,145,161
CASH OUTFLOWS													
Departments													
Approvals & Monitoring	68,170	62,762	66,387	64,653	53,124	38,291	41,861	54,127	58,197	47,802	49,159	66,766	671,299
Chief Executive	25,786	20,118	20,118	20,118	20,118	20,118	20,118	20,118	20,118	20,118	20,118	20,118	247,082
Committees & PLG	25,530	72,296	11,020	45,722	17,818	8,508	62,408	18,396	48,772	22,144	9,784	62,308	404,700
Communications	95,569	33,253	87,038	39,728	108,605	55,028	158,255	179,548	99,305	50,578	210,475	30,528	1,147,908
Council	46,672	8,180	47,107	7,205	147,759	7,205	22,787	65,564	25,525	22,517	7,475	50,725	458,715
Facilities Manangement	102,018	102,083	63,207	65,341	63,657	133,707	66,330	63,657	63,207	65,641	58,957	59,007	906,813
Finance Fitness to Practise	40,707 246,899	54,466 289,646	54,466 288,494	55,576 287,212	39,449 286,925	29,949 292,494	30,409 303,912	29,949 310,042	31,209 287,912	33,949 280,412	29,949 281,713	29,949 280,437	460,029 3,436,102
Human Resources	26,582	29,151	29,556	29,056	29,556	29,056	29,056	29,056	29,056	29,556	29,056	29,056	347,796
Partners	11,392	11,706	11,706	11,706	11,706	11,706	11,706	11,706	11,706	11,706	11,706	11,706	140,161
IT Department	100,371	56,036	56,036	56,036	56,036	56,036	56,036	56,036	56,036	56,036	56,036	56,036	716,762
Operations Office	31,298	21,087	21,087	21,087	21,087	21,087	21,087	21,087	21,087	21,087	21,087	21,087	263,253
Policy & Standards	28,882	35,894	35,894	35,894	35,894	35,894	35,894	35,894	35,894	35,894	35,894	35,894	423,715
President	4,723	3,992	3,992	3,992	3,992	3,992	3,992	3,992	3,992	3,992	3,992	3,992	48,632
Projects	3,392	7,083	8,183	11,114	15,451	19,551	248,902	7,268	8,368	53,265	6,100	5,000	393,678
Registration	187,107	217,380	163,936	167,707	177,066	166,092	168,882	198,751	172,450	144,276	132,784	172,630	2,069,064
Secretariat	24,495	24,925	26,555	21,764	21,928	14,658	25,242	22,664	21,658	21,658	21,764	24,991	272,302
Total Operating Cash Outflows	1,069,595	1,050,056	994,780	943,909	1,110,170	943,371	1,306,878	1,127,854	994,491	920,631	986,049	960,229	12,408,013
Capital Expenditure													
Fixtures & Fittings				5,500					92,600				98,100
Computers		11,000	20,000	10,000	53,000	31,500	28,666	19,166	30,366	60,166	19,166	19,170	302,200
22/26 Stannery Street refurbishment	20,000	20,000	89,425	158,850	262,988	332,413	401,838	314,486					1,600,000
Total Capital Cash Outflows	20,000	31,000	109,425	174,350	315,988	363,913	430,504	333,652	122,966	60,166	19,166	19,170	2,000,300
TOTAL CASHFLOW FROM EXPENDITURE	1,089,595	1,081,056	1,104,205	1,118,259	1,426,158	1,307,284	1,737,382	1,461,506	1,117,457	980,797	1,005,215	979,399	14,408,313
TOTAL CASHFLOW PATTERN	(84,088)	(789,562)	(652,380)	139,873	(611,413)	982,506	(285,573)	(1,030,163)	(665,632)	497,199	(224,843)	1,460,924	(1,263,152)
CASH BALANCE B/FWD*	3,700,000	3,615,912	2,826,349	2,173,970	2,313,843	1,702,430	2,684,936	2,399,363	1,369,200	703,568	1,200,767	975,924	
		2 927 249	2,173,970	2,313,843	1,702,430	2,684,936	2,399,363	1,369,200	703,568	1,200,767	975,924	2,436,848	
CASH BALANCE C/FWD	3,615,912	2,826,349	2,173,770	, ,									
_					1.785 526	1.785 526	1.785 526	1.785 526	1.785.526	1.785 526	1.785 526	1.785 526	
CASH BALANCE C/FWD  Rensburg Sheppards Investments  Total	3,615,912 1,785,526 5,401,438	1,785,526	1,785,526 3,959,496	1,785,526 <b>4,099,369</b>	1,785,526 <b>3,487,956</b>	1,785,526 <b>4,470,462</b>	1,785,526 <b>4,184,889</b>	1,785,526 <b>3,154,726</b>	1,785,526 <b>2,489,094</b>	1,785,526 <b>2,986,293</b>	1,785,526 <b>2,761,450</b>	1,785,526 4,222,374	
Rensburg Sheppards Investments	1,785,526		1,785,526	1,785,526									

Masterbudget - Version 7 Final/CASH FLOW/13/03/2007/14:53

COST CENTRE	PRESIDENT
CODE	PRE
BUDGET MANAGER	Anna van der Gaag

			Budget	Budget			Year	to December	2006
	Code		2007-08	2006-07	Variance		Actual	Budget	Variance
			£	£	£		£	£	£
2101	/300/PRE	Fares	900	0	900		304	0	304
				-				0	
2103	/300/PRE	Subsistence	500	0	500		210	0	210
2104	/300/PRE	Entertaining	0	0	0		0	0	0
2106	/300/PRE	Conferences	3,000	3,000	0	_	138	2,250	(2,112)
		Travel & Subsistence	4,400	3,000	1,400	-	652	2,250	(1,598)
2201	/400/PRE	Fees	36,000	28,000	8,000		18,240	21,000	(2,760)
2202	/400/PRE	Travelling and subsistence	4,000	18,000	(14,000)		5,990	13,500	(7,510)
2203	/400/PRE	Conference Expenses	0	0	0	_	6,098	0	6,098
		Council & Committee	40,000	46,000	(6,000)	-	30,328	34,500	(4,172)
		Other Professional Fees	3,000	0	3,000		0	0	0
2401	/600/PRE	Mobile telephone	500	500	0		388	375	13
		Specific Departmental Costs	3,500	500	3,000	- -	388	375	13
		DEPARTMENTAL TOTAL	47,900	49,500	(1,600)	-	31,368	37,125	(5,757)

COST CENTRE	COUNCIL
CODE	COU
BUDGET MANAGER	Niamh O'Sullivan

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2201	/400/COU	Fees	108,220	114,240	(6,020)	5/1 051	95 690	(20.820)
			*	,		54,851	85,680	(30,829)
2202	/400/COU	Travelling and subsistence	110,676	78,000	32,676	52,391	58,500	(6,109)
2203	/400/COU	Conference expenses	36,640	4,000	32,640	4,265	3,000	1,265
2204	/400/COU	Training	10,080	70,890	(60,810)	29,039	53,168	(24,129)
2205	/400/COU	Tax cost (NI ER & PAYE)	53,954	93,973	(40,019)	20,790	70,480	(49,690)
		Council & Committee	319,570	361,103	(41,533)	161,335	270,828	(109,493)
2608	/800/COU	Council elections	79,790	108,000	(28,210)	128,642	81,000	47,642
2619	/800/COU	Legal advice	30,000	20,000	10,000	0	15,000	(15,000)
		<b>Specific Departmental Costs</b>	109,790	128,000	(18,210)	128,642	96,000	32,642
		DEPARTMENTAL TOTAL	429,360	489,103	(59,743)	289,978	366,828	(76,850)

COST CENTRE	COMMITTEES & PLG
CODE	COU
BUDGET MANAGER	Niamh O'Sullivan

		Γ	Budget	Budget		Yea	r to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
		_	£	£	£	£	£	£
2205	/400/	Tax cost (NI ER & PAYE)	65,490	40,943	24,547	0	30,707	(30,707)
		Payroll	65,490	40,943	24,547	0	30,707	(30,707)
2201	/400/DR3	Fees (Registration Committee)	0	9,240	(9,240)	2,247	6,930	(4,683)
2202	/400/DR3	Travelling and subsistence (Reg Com)	0	5,261	(5,261)	1,237	3,946	(2,709)
2201	/400/GAE	Fees (Education Committee)	30,000	27,000	3,000	12,017	20,250	(8,233)
2202	/400/GAE	Travelling and subsistence (Education)	31,800	15,373	16,427	10,276	11,530	(1,254)
2201	/400/DR1	Fees (Health Committee)	10,800	7,560	3,240	4,800	5,670	(870)
2202	/400/DR1	Travelling and subsistence (Health)	11,448	4,304	7,144	2,881	3,228	(347)
2201	/400/DR4	Fees (C & C)	10,800	7,560	3,240	5,280	5,670	(390)
2202	/400/DR4	Travelling and subsistence (C & C)	11,448	4,304	7,144	4,239	3,228	1,011
2201	/400/LEG	Fees (Investigating Comm)	10,800	7,560	3,240	5,518	5,670	(152)
2202	/400/LEG	Travelling and subsistence (Invest)	11,448	4,304	7,144	5,255	3,228	2,027
2201	/400/FIN	Fees (Fin & Audit Committee)	41,700	30,240	11,460	20,891	22,680	(1,789)
2202	/400/FIN	Travel and subs (Fin & Audit Com)	44,202	17,218	26,984	20,225	12,914	7,311
2201	/400/COM	Fees (Communications Committee)	10,800	9,610	1,190	4,787	7,208	(2,421)
2202	/400/COM	Travel and subs (Comms Com)	11,448	6,111	5,337	4,760	4,583	177
2201	/400/SEC	Fees (Approvals Committee)	6,000	18,360	(12,360)	7,202	13,770	(6,568)
2202	/400/SEC	Travelling and subsistence (App Com)	6,200	10,454	(4,254)	4,488	7,841	(3,353)
		Fees (Chairmans Group)	8,400	0	8,400	0	0	0
		Travelling and subsistence (Chairmans)	8,904	0	8,904	0	0	0
		Performance review	1,800	0	1,800	0	0	0
		Travelling and subsistence	1,848	0	1,848	0	0	0
		Council Meetings	269,846	184,459	85,387	116,102	138,346	(22,244)
2637	/800/SEC	Professional Liaison Group (fees & exps)	77,720	42,140	35,580	5,975	31,605	(25,630)
		Specific Departmental Costs	77,720	42,140	35,580	5,975	31,605	(25,630)
		· · ·	•	·	· · · · · · · · · · · · · · · · · · ·		-	· · · · · · · · · · · · · · · · · · ·
		DEPARTMENTAL TOTAL	413,056	267,542	145,514	122,077	200,658	(78,581)

COST CENTRE	CHIEF EXECUTIVE
CODE	CEX
BUDGET MANAGER	Marc Seale

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/CEX	Basic pay	165,482	159,047	6,435	115,129	119,285	(4,156)
2003	/200/CEX	National insurance cost	19,527	17,495	2,032	14,177	13,121	1,056
2004	/200/CEX	Pension cost	27,305	29,742	(2,437)	22,126	22,307	(181)
2005	/200/CEX	Medical insurance	1,200	0	1,200	836	0	836
2007	/200/CEX	Temporary staff	0	0	0	1,804	0	1,804
		Payroll	213,513	206,284	7,229	154,071	154,713	(642)
2101	/300/CEX	Fares	11,000	11,000	0	6,707	8,250	(1,543)
2103	/300/CEX	Subsistence	8,000	9,500	(1,500)	6,288	7,125	(837)
2104	/300/CEX	Entertaining	500	500	0	1,034	375	659
2106	/300/CEX	Conferences	1,000	1,000	0	827	750	77
		Travel & Subsistence	20,500	22,000	(1,500)	14,856	16,500	(1,644)
					0			
2201	/400/CEX	Fees (Chairmen Meeting)	0	9,600	(9,600)	1,680	7,200	(5,520)
2202	/400/CEX	Travel and subs (Chairmen Meeting)	0	5,946	(5,946)	1,599	4,460	(2,861)
		<b>Committee Chairmen Meetings</b>	0	15,546	(15,546)	3,279	11,660	(8,381)
		Training	1,000	0	1,000	0	0	0
2401	/600/CEX	Mobile telephone	650	650	0	300	488	(188)
2608	/800/CEX	Other Professional fees	5,000	25,000	(20,000)	47,838	18,750	29,088
2629	/800/CEX	Subscriptions to professional bodies	750	750	0	930	563	367
		Specific Departmental Costs	7,400	26,400	(19,000)	49,067	19,801	29,266
		DEPARTMENTAL TOTAL	241,413	270,230	(28,817)	221,274	202,674	18,600

COST CENTRE	SECRETARIAT
CODE	COU
BUDGET MANAGER	Niamh O'Sullivan

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/COU	Basic pay	125,762	121,777	3,985	91,611	91,333	278
2003	/200/COU	National insurance cost	14,840	13,395	1,445	9,792	10,046	(254)
2004	/200/COU	Pension cost	8,300	13,380	(5,080)	10,418	10,035	383
2007	/200/SEC	Temporary Staff	1,800	1,698	102	0	1,274	(1,274)
		Payroll	150,702	150,250	452	111,821	112,688	(867)
2101	/300/SEC	Fares	2,600	2,000	600	1,617	1,500	117
2103	/300/SEC	Subsistence	3,725	2,200	1,525	1,397	1,650	(253)
2104	/300/SEC	Entertaining	0	0	0	58	0	58
2106	/300/SEC	Conferences	500	2,000	(1,500)	1,233	1,500	(267)
		Staff Travel & Subsistence	6,825	6,200	625	4,305	4,650	(345)
2402	/600/SEC	Printing and stationery	81,600	79,350	2,250	41,795	59,513	(17,718)
2417	/600/SEC	Room Hire	10,000	5,000	5,000	0	3,750	(3,750)
		Office Services	91,600	84,350	7,250	41,795	63,263	(21,468)
		Project Costs	0	0	0	0	0	0
		Project Costs	0	0	0	0	0	0
2401	/600/SEC	Mobile telephone	350	350	0	118	263	(145)
2602	/800/SEC	Subscriptions to professional bodies	415	250	165	468	188	280
2619	/800/SEC	Legal advice	13,706	10,500	3,206	22,284	7,875	14,409
2625	/800/SEC	Training	10,467	4,800	5,667	10,492	3,600	6,892
		<b>Specific Departmental Costs</b>	24,938	15,900	9,038	33,361	11,926	21,435
		DEPARTMENTAL TOTAL	274,065	256,700	17,365	191,280	192,527	(1,247)

COST CENTRE	APPROVALS & MONITORING
CODE	GAE
BUDGET MANAGER	Abigail Creighton

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/GAE	Basic pay	277,740	279,965	(2,225)	153,020	209,974	(56,954)
2002	/200/GAE	Overtime	875	0	875	1,242	-	1,242
2003	/200/GAE	National insurance cost	32,773	30,796	1,977	16,134	23,097	(6,963)
2004	/200/GAE	Pension cost	18,331	16,431	1,900	8,433	12,323	(3,890)
2006	/200/GAE	Staff recruitment	0	15,000	(15,000)	22,820	11,250	11,570
2007	/200/GAE	Temporary staff	4,200	32,400	(28,200)	0	24,300	(24,300)
		Payroll	333,919	374,592	(40,673)	201,649	280,944	(79,295)
2101	/300/GAE	Fares	24,500	20,660	3,840	9,113	15,495	(6,382)
2103	/300/GAE	Subsistence	28,480	24,830	3,650	6,435	18,623	(12,188)
		Staff Travel & Subsistence	52,980	45,490	7,490	15,548	34,118	(18,570)
2402	/600/GAE	Printing and stationery	22,500	21,700	800	4,115	16,275	(12,160)
2417	/600/GAE	Room Hire	9,920	0	9,920	0	0	0
		Office Services	32,420	21,700	10,720	4,115	16,275	(12,160)
3002	/702/GAE	Partners Training	0	32,340	(32,340)	2,353	24,255	(21,902)
3006	/702/GAE	Approvals (Previously Visits)	140,093	132,400	7,693	47,061	99,300	(52,239)
3011	/702/GAE	Annual Monitoring	35,750	41,475	(5,725)	21,715	31,106	(9,391)
3012	/702/GAE	Major/Minor Change	10,750	12,580	(1,830)	2,162	9,435	(7,273)
		Partners	186,593	218,795	(32,202)	73,291	164,096	(90,805)
		Archive Storage	15,400	0	15,400	0	0	0
2401	/600/GAE	Mobile telephone	2,328	764	1,564	645	573	72
2602	/800/GAE	Subscriptions to professional bodies	60	100	(40)	0	75	(75)
2619	/800/GAE	Legal advice	20,000	25,000	(5,000)	8,166	18,750	(10,584)
2625	/800/GAE	Training	14,800	9,000	5,800	6,579	6,750	(171)
2640	/800/GAE	Communications (HEI Roadshow Events)	3,720	18,960	(15,240)	2,553	14,220	(11,667)
		<b>Specific Departmental Costs</b>	56,308	53,824	2,484	17,943	40,368	(22,425)
		DEPARTMENTAL TOTAL	662,220	714,401	(52,181)	312,547	535,801	(223,254)

COST CENTRE	REGISTRATION
CODE	REG
BUDGET MANAGER	Richard Houghton

			Budget	Budget			Year	to December	2006
	Code		2007-09	2006-07	Variance	Ī	Actual	Budget	Variance
			£	£	£	_	£	£	£
2001	/200/PEG	D :	714 400	701 410	12.077		440.564	526.060	(76.406)
2001	/200/REG	Basic pay	714,489	701,412	13,077		449,564	526,060	(76,496)
2002	/200/REG	Overtime pay	15,000	14,500	500		4,430	10,875	(6,445)
2003	/200/REG	National insurance cost	86,080	78,750	7,330		46,095	59,063	(12,968)
2004	/200/REG	Pension cost	47,156	56,615	(9,459)		33,828	42,461	(8,633)
2006	/200/REG	Staff recruitment	840	33,000	(32,160)		18,693	24,750	(6,057)
2007	/200/REG	Temporary Staff	160,871	220,440	(59,569)	_	130,540	165,330	(34,790)
		Payroll	1,024,436	1,104,717	(80,281)	_	683,149	828,539	(145,390)
2101	/300/REG	Fares	10,000	5,200	4,800		1,638	3,900	(2,262)
2103	/300/REG	Subsistence	3,000	4,500	(1,500)		2,007	3,375	(1,368)
2106	/300/REG	Conferences	0	2,000	(2,000)		159	1,500	(1,341)
2100	7500/KEG	Staff Travel & Subsistence	13,000	11,700	1,300	_	3,804	8,775	(4,971)
		Stan Traver & Subsistence	13,000	11,700	1,300	-	3,004	0,773	(4,971)
2402	/600/REG	Printing and stationery	479,775	174,490	305,285		113,844	130,868	(17,024)
		Office Services	479,775	174,490	305,285	_	113,844	130,868	(17,024)
3008	/702/OVS	Assessors fees (All Professions)	301,957	573,810	(271,853)		333,745	430,358	(96,613)
3009	/702/OVS	Test of Competence (All Professions)	16,200	15,600	(600)		8,526	11,700	(3,174)
3009	77027OV3	Partners	318,157	589,410	(272,453)	_	342,270	442,058	(99,788)
		1 at theis	310,137	369,410	(272,433)	-	342,270	442,036	(99,700)
		Project Costs	54,275	0	54,275		0	0	0
		Project Costs	54,275	0	54,275	_	0	0	0
2602	1000 /DEG	N 19 1	500	0	700		220	0	220
2602	/800/REG	Mobile phone	500	0	500		329	0	329
2402	/600/REG	Subscriptions to professional bodies	2,500	0	2,500		0	0	0
2619	/800/REG	Legal advice	8,000	12,500	(4,500)		0	9,375	(9,375)
2625	/800/REG	Training	36,977	36,000	977		9,071	27,000	(17,929)
2630	/800/REG	Other Professional Fees	0	32,000	(32,000)		0	24,000	(24,000)
		Counter Fraud Solutions	84,198	0	84,198	_	0	0	0
		Specific Departmental Costs	132,175	80,500	(32,523)	-	9,400	60,375	(50,975)
		DEPARTMENTAL TOTAL	2,021,818	1,960,817	61,001	_	1,152,467	1,470,615	(318,148)

COST CENTRE	CORPORATE SERVICES
CODE	ITD
BUDGET MANAGER	Roy Dunn

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/ITD	Basic pay	155,724	154,323	1,401	111,294	115,742	(4,448)
2002	/200/ITD	Overtime pay	2,500	2,000	500	222	1,500	(1,278)
2003	/200/ITD	National insurance cost	18,375	17,196	1,179	12,077	12,897	(820)
2004	/200/ITD	Pension cost	10,278	28,858	(18,580)	12,384	21,644	(9,260)
2006	/200/ITD	Staff recruitment	0	15,000	(15,000)	116	11,250	(11,134)
2007	/200/ITD	Temporary Staff	44,400	37,400	7,000	28,217	28,050	167
		Payroll	231,277	254,777	(23,500)	164,310	191,083	(26,773)
2101	/300/ITD	Fares	3,000	3,000	0	1,931	2,250	(319)
2103	/300/ITD	Subsistence	3,000	3,000	0	1,665	2,250	(585)
		Travel & Subsistence	6,000	6,000	0	3,596	4,500	(904)
2501	/700/ITD	Hardware < £1000	10,000	11,250	(1,250)	6,491	8,438	(1,947)
2502	/700/ITD	Hardware maintenance	15,000	4,600	10,400	22,739	3,450	19,289
2503	/700/ITD	Software Licences	18,000	10,000	8,000	1,389	7,500	(6,111)
2504	/700/ITD	Software support & maintenance	23,200	59,660	(36,460)	45,397	44,745	652
2506	/700/ITD	IT systems external support	132,000	71,000	61,000	59,856	53,250	6,606
2507	/700/ITD	New IT Software Systems	15,000	45,000	(30,000)	(3,404)	33,750	(37,154)
2508	/700/ITD	Managed Web/Internet services	94,580	97,738	(3,158)	86,690	73,304	13,386
2509	/700/ITD	IT Consummerables	18,000	15,000	3,000	19,006	11,250	7,756
2510	/700/ITD	Disaster contingency plan	13,000	34,120	(21,120)	7,946	25,590	(17,644)
2511	/700/ITD	HPC Computer Training	10,000	10,000	0	6,666	7,500	(834)
2516	/700/ITD	Offsite tape data archive	1,000	0	1,000	4,634	0	4,634
2512	/700/ITD	Other computer services costs	26,000	19,000	7,000	5,243	14,250	(9,007)
2514	/700/ITD	IT Hardware Disposals	20,000	0	7,000	291	0	291
2513	/700/ITD	IT Other Professional Fees	29,000	0	29,000	5,816	0	5,816
2515	/700/ITD /700/ITD	Hardware depreciation	151,227	394,854	(243,627)	271,549	368,981	(97,432)

COST CENTRE	CORPORATE SERVICES
CODE	ITD
BUDGET MANAGER	Roy Dunn

		Budget	Budget		Year to December		2006
Code		2007-08	2006-07	Variance	Actual	Budget	Variance
		£	£	£	£	£	£
	<b>Computer Services</b>	556,007	772,222	(216,215)	540,311	652,008	(111,697)
	Project Costs	0	0	0	0	0	0
	•	0	0	0	0	0	0
2612 /800/AD	M Archive storage	15,120	0	15,120	0	0	0
2401 /600/ITE	Mobile telephone	1,500	1,350	150	1,412	1,013	399
2625 /800/ITE	Training Training	6,250	5,000	1,250	9,010	3,750	5,260
2619 /800/ITE	Legal advice	7,500	12,500	(5,000)	0	9,375	(9,375)
	Specific Departmental Costs	30,370	18,850	11,520	10,422	14,138	(3,716)
	DEPARTMENTAL TOTAL	823,654	1,051,849	(228,195)	718,639	861,729	(143,090)

COST CENTRE	OPERATIONS OFFICE
CODE	DEP
BUDGET MANAGER	Greg Ross-Sampson

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/DEP	Basic pay	129,000	173,891	(44,891)	89,877	130,418	(40,541)
2002	/200/DEP	Overtime	0	0	0	0	0	0
2003	/200/DEP	National insurance cost	15,222	19,128	(3,906)	10,106	14,346	(4,240)
2004	/200/DEP	Pension cost	8,514	21,327	(12,813)	13,857	15,995	(2,138)
2006	/200/DEP	Staff Recruitment	0	12,000	(12,000)	6,972	9,000	(2,028)
2007	/200/DEP	Temporary Staff	73,776	69,987	3,789	107,255	52,490	54,765
2008	/200/DEP	Other payroll cost	0	500	(500)	105	375	(270)
		Payroll	226,512	296,833	(70,321)	228,171	222,624	5,547
2101	/300/DEP	Fares	2,040	6,040	(4,000)	2,865	4,530	(1,665)
2103	/300/DEP	Subsistence	1,320	2,570	(1,250)	3,350	1,928	1,422
		Travel & Subsistence	3,360	8,610	(5,250)	6,216	6,458	(242)
2401	/600/DEP	Mobile telephone	1,020	0	1,020	1,060	0	1,060
2602	/800/GAE	Subscriptions to professional bodies	1,500	0	1,500	0	0	0
2619	/800/DEP	Legal advice	1,726	5,000	(3,274)	3,502	3,750	(249)
2636	/800/DEP	ISO 9001 Certification	6,424	10,047	(3,623)	2,015	7,535	(5,520)
2625	/800/DEP	Training	12,500	7,500	5,000	2,818	5,625	(2,807)
		Specific Departmental Costs	23,170	22,547	623	9,395	16,910	(7,516)
		DEPARTMENTAL TOTAL	253,042	327,990	(74,948)	243,781	245,992	(2,211)

COST CENTRE	FINANCE
CODE	FIN
BUDGET MANAGER	Simon Leicester

			Budget Budget			Year	Year to December 2006			
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance		
			£	£	£	£	£	£		
2001	1000 FFF 1	~ ·	217.162	100 511	22.640	100.045	107.606	(4.200)		
2001	/200/FIN	Basic pay	217,163	183,514	33,649	133,347	137,636	(4,289)		
2002	/200/FIN	Overtime pay	2,000	2,000	0	736	1,500	(764)		
2003	/200/FIN	National insurance cost	25,861	20,407	5,454	14,665	15,305	(640)		
2004	/200/FIN	Pension cost	14,465	26,035	(11,570)	17,279	19,526	(2,247)		
2006	/200/FIN	Staff recruitment	0	6,000	(6,000)	7,776	4,500	3,276		
2007	/200/FIN	Temporary staff	6,800	7,800	(1,000)	40,829	5,850	34,979		
		Payroll	266,289	245,756	(20,533)	214,632	184,317	30,315		
2101	/300/FIN	Fares	920	2,500	(1,580)	756	1,875	(1,119)		
2103	/300/FIN	Subsistence	910	2,000	(1,090)	2,558	1,500	1,058		
2104	/300/FIN	Entertaining	0	550	(550)	0	413	(413)		
2101	7500/111	Travel & Subsistence	1,830	5,050	(3,220)	3,314	3,788	(474)		
			-	,		<del></del>				
2402	/600/FIN	Printing and stationery	2,000	0	2,000	0	0	0		
2417	/600/FIN	Room Hire	350	0	350	0	0	0		
		Office Services	2,350	0	2,000	0	0	0		
2506	/700/FIN	Systems support	1,000	0	1,000	783	0	783		
2300	//00/ITIV	Computer Services	1,000	0	1,000	783	0	783		
		Computer Services	1,000	0	1,000	703	0	703		
2401	/600/FIN	Mobile telephone	600	282	318	284	212	72		
2605	/800/FIN	Internal Audit	27,000	0	27,000	19,355	0	19,355		
2606	/800/FIN	Auditors' fees	38,000	57,665	(19,665)	56,605	43,249	13,356		
2607	/800/FIN	Bank charges	53,862	65,000	(11,138)	40,449	48,750	(8,301)		
2608	/800/FIN	Other professional fees	27,000	25,000	2,000	12,422	18,750	(6,328)		
2609	/800/FIN	Pension administration	20,000	12,672	7,328	9,908	9,504	404		
2610	/800/FIN	Subscriptions to professional bodies	840	360	480	59	270	(212)		
2611	/800/FIN	Taxation advice	4,000	6,000	(2,000)	11,428	4,500	6,928		
2625	/800/FIN	Training	6,500	8,813	(2,313)	2,673	6,610	(3,937)		
2901/	100	Miscellous ccounts	0	0	0	9,998	0	9,998		
		<b>Specific Departmental Costs</b>	177,802	175,792	2,010	163,181	131,845	31,336		
		DEPARTMENTAL TOTAL	440.271	426 500	22.672	201.011	210.050	61.061		
		DEFAKTMENTAL TOTAL	449,271	426,598	22,673	381,911	319,950	61,961		

COST CENTRE	FACILITIES MANAGEMENT					
CODE	ADM					
BUDGET MANAGER	Stephen Hall					

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/ADM	Basic pay	142,601	125,061	17,540	84,181	93,796	(9,615)
2002	/200/ADM	Overtime pay	2,000	5,000	(3,000)	757	3,750	(2,993)
2003	/200/ADM	National insurance cost	17,063	14,307	2,756	7,832	10,730	(2,898)
2004	/200/ADM	Pension cost	9,412	21,347	(11,935)	7,528	16,010	(8,482)
2006	/200/ADM	Staff recruitment	0	7,500	(7,500)	10,178	5,625	4,553
2007	/200/ADM	Temporary Staff	4,200	11,200	(7,000)	27,957	8,400	19,557
		Payroll	175,276	184,415	(9,139)	138,432	138,311	121
2101	/300/ADM	Fares	1,000	500	500	1,104	375	729
2102	/300/ADM	Car expenses and car park	1,222	2,080	(858)	520	1,560	(1,040)
2103	/300/ADM	Subsistence	500	500	0	252	375	(123)
		Travel & Subsistence	2,722	3,080	(358)	1,876	2,310	(434)
2301	/500/ADM	Business rates	80,652	48,530	32,122	46,531	36,398	10,133
2302	/500/ADM	Water	2,120	1,500	620	1,185	1,125	60
2303	/500/ADM	Electricity	29,400	16,380	13,020	17,348	12,285	5,063
2304	/500/ADM	Gas	6,072	3,860	2,212	3,386	2,895	491
2305	/500/ADM	Cleaning contractors	28,216	22,800	5,416	19,594	17,100	2,494
2306	/500/ADM	Cleaning materials	8,250	8,250	0	4,906	6,188	(1,282)
2307	/500/ADM	Waste disposal	14,140	10,357	3,783	8,598	7,768	830
2308	/500/ADM	Repairs & maintenance	11,200	15,400	(4,200)	8,744	11,550	(2,806)
2309	/500/ADM	Maintenance contracts	14,266	6,199	8,067	8,939	4,649	4,290
2310	/500/ADM	Security	23,500	11,500	12,000	13,091	8,625	4,466
2313	/500/ADM	Building Refurbishment	70,500	58,000	12,500	19,089	43,500	(24,411)
2312	/500/ADM	Property depreciation	24,000	24,000	0	23,625	18,000	5,625
		<b>Property Services</b>	312,316	226,776	85,540	175,035	170,083	4,952

COST CENTRE	FACILITIES MANAGEMENT				
CODE	ADM				
BUDGET MANAGER	Stephen Hall				

			Budget	Budget		Year 1	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2401	/C00/ADM	M 171 / 1 1	260	420	((0)	166	215	(150)
2401	/600/ADM	Mobile telephone	360	420	(60)	166	315	(150)
2402	/600/ADM	Printing and stationery	39,000	41,500	(2,500)	41,503	31,125	10,378
2403	/600/ADM	Photocopying	7,200	7,200	0	5,215	5,400	(185)
2404	/600/ADM	Microfilming	500	432	68	438	324	114
2405	/600/ADM	Postage	98,060	216,647	(118,587)	164,220	162,485	1,735
2406	/600/ADM	Telephone	34,908	34,908	0	18,484	26,181	(7,697)
2408	/600/ADM	Fax	0	1,750	(1,750)	0	1,313	(1,313)
2409	/600/ADM	Couriers	5,250	5,250	0	3,286	3,938	(652)
2410	/600/ADM	Office equipment < £1000	14,800	30,250	(15,450)	19,889	22,688	(2,799)
2411	/600/ADM	Office equipment rental	4,650	0	4,650	7,465	0	7,465
2413	/600/ADM	Catering	7,800	7,350	450	6,633	5,513	1,120
2414	/600/ADM	Other office services	19,580	19,722	(142)	21,349	14,792	6,557
2416	/600/ADM	Office equipment depreciation	55,521	83,000	(27,479)	53,550	62,250	(8,700)
2417	/600/ADM	Room Hire	42,300	0	42,300	0	0	0
		Office Services	329,929	448,429	(118,500)	342,199	336,324	5,875
				· · · · · · · · · · · · · · · · · · ·	<u>, , , , , , , , , , , , , , , , , , , </u>		,	
2612	/800/ADM	Archive storage	0	14,400	(14,400)	10,724	10,800	(76)
2613	/800/ADM	Books and publications	500	1,000	(500)	155	750	(595)
2614	/800/ADM	General insurance	42,000	39,600	2,400	25,831	29,700	(3,869)
2616	/800/ADM	Health and safety	21,880	3,880	18,000	11,984	2,910	9,074
2617	/800/ADM	Subscriptions to professional bodies	150	3,880	,		*	
2017	/800/ADM	• •			150	0	0	4.524
		<b>Specific Departmental Costs</b>	64,530	58,880	5,650	48,694	44,160	4,534
		DEPARTMENTAL TOTAL	884,773	921,580	(36,807)	706,237	691,188	15,049
					<u> </u>			

COST CENTRE	22-26 Stannary Street
CODE	STY
BUDGET MANAGER	Stephen Hall

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2301	/500/STY	Business rates	13,000	12,000	1,000	7,422	9,000	(1,578)
2302	/500/STY	Water	1,000	376	624	(95)	282	(377)
2303	/500/STY	Electricity	7,350	4,095	3,255	(841)	3,071	(3,912)
2304	/500/STY	Gas	1,520	1,000	520	255	750	(495)
2305	/500/STY	Cleaning contractors	3,500	5,400	(1,900)	0	4,050	(4,050)
2306	/500/STY	Cleaning materials	1,000	2,313	(1,313)	(154)	1,735	(1,889)
2307	/500/STY	Waste disposal	535	2,266	(1,731)	0	1,700	(1,700)
2308	/500/STY	Repairs & maintenance	5,176	3,600	1,576	50	2,700	(2,650)
2309	/500/STY	Maintenance contracts	8,806	1,630	7,176	649	1,223	(574)
2310	/500/STY	Security	0	2,000	(2,000)	0	1,500	(1,500)
2313	/500/STY	Building Refurbishment	0	92,000	(92,000)	100,963	69,000	31,963
2311	/500/STY	Property disposals	0	0	0	0	0	0
2312	/500/STY	Property depreciation	10,500	20,856	(10,356)	7,875	15,642	(7,767)
		Property Services	52,387	147,536	(95,149)	116,124	110,653	5,471
2406	/600/STY	Telephone	0	0	0	0	0	0
2410	/600/STY	Office equipment < £1000	0	0	0	0	0	0
2414	/600/STY	Other office services	0	0	0	78	0	78
2614	/800/STY	General Insurance	1,000	0	(1,000)	0	0	0
		Office Services	1,000	0	(1,000)	78	0	78
		DEPARTMENTAL TOTAL	53,387	147,536	94,149	116,203	110,653	5,550

COST CENTRE	FITNESS TO PRACTISE
CODE	LEG
BUDGET MANAGER	Kelly Johnson

			Budget	Budget		Yes	ar to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/LEG	Basic pay	520,534	329,770	190,764	232,36	9 247,328	(14,959)
2002	/200/LEG	Overtime	4,000	0	4,000	4,23	5 0	4,236
2003	/200/LEG	National insurance cost	61,895	36,275	25,620	24,72	1 27,206	(2,485)
2004	/200/LEG	Pension cost	34,355	25,906	8,449	18,07	5 19,430	(1,355)
2006	/200/LEG	Staff recruitment	0	26,500	(26,500)	15,18	5 19,875	(4,690)
2007	/200/LEG	Temporary staff	11,200	2,800	8,400	26,62	5 2,100	24,526
		Payroll	631,985	421,251	210,734	321,21	3 315,939	5,274
2101	/300/LEG	Fares	33,250	9,900	23,350	11,93	5 7,425	4,511
2103	/300/LEG	Subsistence	13,380	5,760	7,620	8,65		4,336
2106	/300/LEG	Conferences	2,000	1,200	800	*	900	(900)
		Travel & Subsistence	48,630	16,860	31,770	20,59		7,947
2310	/500/LEG	Security	2,520	0	2,520	(	0	0
2010	70007220	Property Services	2,520	0	2,520		0	0
2402	/600/LEG	Printing and stationery	25,490	29,792	(4,302)	13,08	2 22,344	(9,262)
2417	/600/LEG	Room Hire	165,500	29,010	136,490	44,82	,	23,070
		Office Services	190,990	58,802	132,188	57,91		13,808
3001	/702/LEG	Panels (Fee & Travel)	726,390	424,880	301,510	375.64	2 318,660	56,982
3001	/702/LEG /702/LEG	Partners Training & Review Days	720,390	23,168	(23,168)	575,04. 55	,	(16,825)
3010	/702/LEG /702/LEG	Registration Appeals (Fee & Travel)	39,170	39,060	110	14 <b>,</b> 97		(10,823)
3010	//02/LEG	Partners	765,560	487,108	278,452	391,17		25,839
		1 at the 15	705,500	407,100	410,434	391,17	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	25,639

COST CENTRE	FITNESS TO PRACTISE
CODE	LEG
BUDGET MANAGER	Kelly Johnson

			Budget	Budget			Year	to December	2006
	Code		2007-08	2006-07	Variance		Actual	Budget	Variance
			£	£	£	•	£	£	£
2802	/701/LEG	Annual Reports (Design, Distribute)	4,500	4,000	500		0	3,000	(3,000)
2805	/701/LEG	Brochures (Design, Prod, Distribute)	10,000	9,000	1,000		0	6,750	(6,750)
		Communications	14,500	13,000	1,500		0	9,750	(9,750)
		Project Costs	10,000	0	10,000		0	0	0
		Project Costs	10,000	0	10,000	•	0	0	0
2401	/600/LEG	Mobile telephone	720	720	0		536	540	(4)
2608	/800/LEG	Other professional fees	0	0	0		2,914	0	2,914
		Conselling	6,000	0	6,000		0	0	0
2615	/800/LEG	Legal insurance	50,820	46,200	4,620		28,350	34,650	(6,300)
2618	/800/LEG	Legal expenses	1,402,214	1,254,000	148,214		1,038,389	940,500	97,889
2619	/800/LEG	Legal Advice (Bircham Dyson Bell)	170,725	188,220	(17,495)		110,677	141,165	(30,488)
2620	/800/LEG	Subscriptions to professional bodies	0	0	0		8	0	8
2625	/800/LEG	Staff training	30,300	11,000	19,300		15,298	8,250	7,048
2641	/800/LEG	Disc Trans Writer - All Professions	216,657	90,250	126,407		89,761	67,688	22,073
		<b>Specific Departmental Costs</b>	1,877,436	1,590,390	287,046		1,285,934	1,192,793	93,141
		DEPARTMENTAL TOTAL	3,541,621	2,587,411	954,210		2,076,819	1,940,560	136,259

COST CENTRE	HUMAN RESOURCES
CODE	HUM
BUDGET MANAGER	Larissa Foster

			Budget	Budget		Yea	r to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/HUM	Basic pay	101,233	61,771	39,462	74,282	46,328	27,954
2002	/200/HUM	Overtime	500	0	500	0	0	0
2003	/200/HUM	National insurance cost	12,004	6,795	5,209	8,153	5,096	3,057
2004	/200/HUM	Pension cost	6,681	0	6,681	1,293	0	1,293
2006	/200/HUM	HR staff recruitment	92,500	5,000	87,500	6,493	3,750	2,743
2007	/200/HUM	Temporary Staff	0	36,400	(36,400)	12,206	27,300	(15,094)
2008	/200/HUM	Other payroll cost	40,000	40,000	0	30,941	30,000	941
		Payroll	252,919	149,966	102,953	133,368	112,474	20,894
2101	/300/HUM	Fares	500	500	0	1,523	375	1,148
2103	/300/HUM	Subsistence	800	500	300	450		75
2106	/300/HUM	Conferences	1,000	1,000	0	939		189
	,,	Travel & Subsistence	2,300	2,000	300	2,911	1,500	1,411
2402	/600/HUM	Deinstern and stations are	1 000	150	050	1.004	112	071
2402 2417	/600/HUM	Printing and stationery Room Hire	1,000 1,200	150 0	850	1,084		971
2417	/600/HUM	Office Services	2,200	150	1,200	1,084		071
		Office Services	2,200	130	2,050	1,084	113	971
2506	/700/HUM	Systems support	10,000	0	10,000	0		0
		Computer Services	10,000	0	10,000	0	0	0
2401	/600/HUM	Mobile telephone	250	1,500	(1,250)	190	1,125	(935)
2608	/800/HUM	Other professional fees	1,500	0	1,500	8,426	0	8,426
2618	/800/HUM	Legal expenses - employment law	1,175	15,000	(13,825)	105,186	11,250	93,936
2619	/800/HUM	Legal advice	25,000	0	25,000	6,744	0	6,744
2624	/800/HUM	Subscriptions to professional bodies	95	1,000	(905)	313	750	(437)
2625	/800/HUM	Training	9,345	22,000	(12,655)	26,435	16,500	9,935
		Organistaion Training	28,935	0	28,935	0	0	0
2632	/800/HUM	Personal Performance Consultants	8,052	8,800	(748)	5,292	6,600	(1,308)
2638	/800/HUM	Reward Data	8,500	7,000	1,500	7,050	5,250	1,800
		Specific Departmental Costs	82,852	55,300	27,552	159,637	41,475	118,162
		DEPARTMENTAL TOTAL	350,271	207,416	142,855	297,000	155,562	141,438

COST CENTRE	HR - PARTNERS
CODE	HUM
BUDGET MANAGER	Yasmin Hussain

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/PAR	Basic pay	49,211	49,742	(531)	18,495	37,307	(18,812)
2003	/200/PAR	National insurance cost	5,807	5,472	335	1,936	4,104	(2,168)
2004	/200/PAR	Pension cost	3,248	0	3,248	0	0	0
2006	/200/PAR	HR staff recruitment	0	5,500	(5,500)	720	4,125	(3,405)
2007	/200/PAR	Temporary Staff	0	1,322	(1,322)	13,489	992	12,497
		Payroll	58,266	62,036	(3,770)	34,640	46,528	(11,888)
2101	/300/PAR	Fares	1,500	2,000	(500)	226	1,500	(1,274)
2103	/300/PAR	Subsistence	500	500	0	114	375	(261)
		Travel & Subsistence	2,000	2,500	(500)	340	1,875	(1,535)
2402	/600/PAR	Printing and stationery	2,589	1,805	784	88	1,354	(1,266)
		Office Services	2,589	1,805	784	88	1,354	(1,266)
		Computer Costs	532	0	532	0	0	0
		· ·	532	0	532	0	0	0
2633	/800/PAR	Partners Recruitment & Interviews	19,600	26,700	(7,100)	1,936	20,025	(18,089)
3002	/702/PAR	Partners Training	50,517	82,500	(31,983)	514	61,875	(61,361)
		Partners	70,117	109,200	(39,083)	2,450	81,900	(79,450)
2401	/600/PAR	Mobile telephone	350	0	350	0	0	0
2618	/800/PAR	Legal expenses - employment law	5,000	11,000	(6,000)	543	8,250	(7,707)
2619	/800/PAR	Legal advice	0	0	0	2,714	0,250	2,714
2625	/800/PAR	Training	1,500	4,000	(2,500)	494	3,000	(2,506)
2624	/800/PAR	Subscriptions to professional bodies	120	0	120	0	0	0
	, 500, 2122	Specific Departmental Costs	6,970	15,000	(8,030)	3,751	11,250	(7,499)
		DEPARTMENTAL TOTAL	140,475	190,541	(50,066)	41,270	142,907	(101,637)
			110,173	170,5 11	(50,000)	11,270	1 12,707	(101,037)

COST CENTRE	COMMUNICATIONS
CODE	COM
BUDGET MANAGER	Jacqueline Ladds

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/COM	Basic pay	240,145	227,470	12,675	121,586	170,603	(49,017)
2002	/200/COM	Overtime	0	0	0	750	0	750
2003	/200/COM	National insurance cost	28,337	25,022	3,315	12,976	18,767	(5,791)
2004	/200/COM	Pension cost	15,850	10,903	4,947	4,278	8,177	(3,899)
2006	/200/COM	Staff Recruitment	0	10,050	(10,050)	28,317	7,538	20,779
2007	/200/COM	Temporary Staff	0	0	0	9,581	0	9,581
		Payroll	284,332	273,445	10,887	177,487	205,085	(27,598)
					_			
2101	/300/COM	Fares	12,000	14,500	(2,500)	6,469	10,875	(4,406)
2103	/300/COM	Subsistence	11,500	14,000	(2,500)	4,245	10,500	(6,255)
2104	/300/COM	Entertaining	1,250	1,200	50	7	900	(893)
2106	/300/COM	Conferences	0	0	0	1,200	0	1,200
		Travel & Subsistence	24,750	29,700	(4,950)	11,921	22,275	(10,354)
2402	/600/COM	Printing and stationery	5,000	1,805	3,195	0	0	0
		Office Services	5,000	1,805	3,195	0	0	0
2804	/701/COM	Campaigns	173,310	228,000	(54,690)	160,036	171,000	(10,964)
2802	/701/COM	Annual Reports (Design, Distribute)	10,000	12,200	(2,200)	5,110	9,150	(4,040)
2805	/701/COM	Brouchures	46,500	36,150	10,350	27,749	27,113	636
2803	/701/COM	Listening Events	36,000	29,880	6,120	14,506	22,410	(7,904)
2808	/701/COM	PR Advisors	0	0	0	376	0	376
2809	/701/COM	Market Research	55,000	23,500	31,500	4,473	17,625	(13,152)
2810	/701/COM	Registrant Communications	50,000	0	50,000	631	0	631
2811	/701/COM	Translations	3,150	3,150	0	0	2,363	(2,363)

COST CENTRE	COMMUNICATIONS	
CODE	COM	
BUDGET MANAGER	Jacqueline Ladds	

			Budget	Budget			Year	to December	2006
	Code		2007-08	2006-07	Variance		Actual	Budget	Variance
			£	£	£	•	£	£	£
2012	/701/COM	D 11' ACC' 1C(1111	45.000	16.450	20.550		0.020	12 220	(2.500)
2812	/701/COM	Public Affairs and Stakeholder	45,000	16,450	28,550		9,838	12,338	(2,500)
2814	/701/COM	Standards of Proficiency (Prod, Dist)	0	0	0		0	0	0
2815	/701/COM	Web	42,740	41,740	1,000		6,583	31,305	(24,722)
2816	/701/COM	Annual Conference	0	148,280	(148,280)		111,306	111,210	96
2817	/701/COM	Marketing & Promotions	18,800	12,560	6,240		2,018	9,420	(7,402)
2818	/701/COM	Conferences & Exhibitions	19,800	13,000	6,800		2,487	9,750	(7,263)
2819	/701/COM	General Events (External)	23,500	15,725	7,775		24,423	11,794	12,629
2820	/701/COM	Media Relations	60,000	56,400	3,600		23,118	42,300	(19,182)
2813	/701/COM	Welsh Language Scheme	0	0	0		101	0	101
		General Public Literature	45,000	0	45,000		0	0	0
		Internal Communications	32,750	0	32,750		0	0	0
		Bi-Annual opinion polling	60,000	0	60,000		0	0	0
		Communications	721,550	637,035	(53,235)	•	392,755	477,778	(85,023)
2401	/600/COM	Mobile telephone	700	2,700	(2,000)		854	2,025	(1,171)
2608	/800/COM	Professional fees	5,310	20,310	(15,000)		1,234	15,233	(13,999)
2619	/800/COM		0,510	5,000					
		Legal Advice	· ·	· · · · · · · · · · · · · · · · · · ·	(5,000)		9,341	3,750	5,591
2625	/800/COM	Training	15,000	24,440	(9,440)		9,408	18,330	(8,922)
2628	/800/COM	Subscriptions to professional bodies	19,950	8,900	11,050		11,674	6,675	4,999
		Specific Departmental Costs	40,960	61,350	(20,390)	-	32,511	46,013	(13,502)
		DEPARTMENTAL TOTAL	1,076,592	1,001,530	75,062		614,674	751,151	(136,477)

COST CENTRE	POLICY & STANDARDS
CODE	POL
BUDGET MANAGER	Rachel Tripp

			Budget	Budget		Yea	r to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/POL	Basic pay	166,244	135,175	31,069	63,253	3 101,381	(38,128)
		Overtime	2,000	0	2,000	(	0	0
2003	/200/POL	National insurance cost	19,617	14,869	4,748	6,915	5 11,152	(4,237)
2004	/200/POL	Pension cost	10,972	20,673	(9,701)	9,680	15,505	(5,825)
2006	/200/POL	Staff recruitment	0	12,000	(12,000)	8,709	9,000	(291)
2007	/200/POL	Temporary staff	2,800	4,000	(1,200)	12,098	3,000	9,098
		Payroll	201,633	186,717	14,916	100,655	140,038	(39,383)
2101	/300/POL	Fares	9,050	2,560	6,490	4,468	3 1,920	2,548
2103	/300/POL	Subsistence	3,500	2,400	1,100	2,192	1,800	392
2106	/300/POL	Conferences	6,000	4,000	2,000	1,368	3,000	(1,632)
		Travel & Subsistence	18,550	8,960	9,590	8,028	6,720	1,308
2401	/600/POL	Mobile Phone	522	0	522	35:	0	351
2402	/600/POL	Printing & Stationary	88,000	38,000	50,000	6,682	28,500	(21,818)
		Office Services	88,522	38,000	50,522	7,033	3 28,500	(21,467)
2814	/701/POL	Standards of Proficiency (Prod, Dist)	18,000	25,000	(7,000)	(	18,750	(18,750)
2819	/701/POL	General Events (Internal & External)	27,322	25,000	2,322	2,805	· · · · · · · · · · · · · · · · · · ·	(15,945)
		Research	60,000	0	60,000	(	· · · · · · · · · · · · · · · · · · ·	0
		Communications	105,322	50,000	55,322	2,805	37,500	(34,695)
2619	/800/POL	Legal Advice	9,000	15,000	(6,000)	2,832	2 11,250	(8,418)
2625	/800/POL	Training	6,520	4,000	2,520	2,086		(914)
2628	/800/POL	Subscriptions to professional bodies	1,180	0	1,180	2,000		0
2637	/800/POL	Professional Liaison Group	0	0	0	1,470		1,470
2007		Specific Departmental Costs	16,700	19,000	(2,300)	6,38		(7,863)
		- r		,- 30	(=,= 30)		- 1,200	(.,,,,,,,)

COST CENTRE	POLICY & STANDARDS	
CODE	POL	
BUDGET MANAGER	Rachel Tripp	

Code		Budget 2007-08	Budget 2006-07	Variance
		£	£	£
D	EPARTMENTAL TOTAL	430,727	302,677	128,050

Year to December 2006					
Actual Budget Variance					
£	£	£			
124,908	227,008	(102,100)			

COST CENTRE	MP2 - CPD
CODE	CPD
BUDGET MANAGER	Greg Ross-Sampson

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2001	/200/CPD	Basic pay	0	0	0	0	0	0
2002	/200/CPD	Overtime	0	0	0	0	0	0
2003	/200/CPD	National insurance cost	0	0	0	0	0	0
2004	/200/CPD	Pension cost	0	0	0	0	0	0
2006	/200/CPD	Staff recruitment	0	0	0	0	0	0
		Payroll	0	0	0	0	0	0
2103	/300/CPD	Travel & Subsistence	0	0	0	0	0	0
		Travel & Subsistence	0	0	0	0	0	0
2503	/700/CPD	IT Enhancements	0	0	0	0	0	0
		<b>Computer Services</b>	0	0	0	0	0	0
2803	/701/CPD	Consultation & Listening	50,000	0	(50,000)	104	0	104
		Communications	50,000	0	(50,000)	104	0	104
2402	/600/CPD	Printing & Stationery	3,000	35,550	(32,550)	68,034	20,738	47,297
2405	/600/CPD	Postage	5,000	0	(5,000)	0	0	0
		Office Services	8,000	35,550	(37,550)	68,034	20,738	47,297
		CPD Partners	10,000	0	10,000	0	0	0
		Partners	10,000	0	10,000	0	0	0
2608	/800/CPD	Other Professional Fees	0	0	0	0	0	0
2619	/800/CPD	Legal Advice	5,000	0	5,000	0	0	0
2625	/800/CPD	Training	0	0	0	23	0	23
3013	/702/CPD	Other Project costs	7,500	0	(7,500)	0	0	0
		Specific Department expenses	12,500	0	(2,500)	23	0	23

COST CENTRE	MP2 - CPD
CODE	CPD
BUDGET MANAGER	Greg Ross-Sampson

Code	Budget 2007-08	Budget 2006-07	Variance
	£	£	£
DEPARTMENTAL TOTAL	80,500	35,550	(80,050)

Year to December 2006					
Actual Budget Variance					
£	£				
68,162	20,738	47,424			

COST CENTRE	MP7 - Fees Rise			
CODE	FEE			
BUDGET MANAGER	Simon Leicester			

						Year	to December	2006
	Code		Actual	Budget	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2007	/200/FEE	Temporary Staff	0	0	0	0	0	0
		Payroll	0	0	0	0	0	0
2103	/300/FEE	Travel & Subsistence	0	0	0	0	0	0
		<b>Travel &amp; Subsistence</b>	0	0	0	0	0	0
2503	/700/FEE	IT Enhancements	0	0	0	0	0	0
		<b>Computer Services</b>	0	0	0	0	0	0
2803	/701/FEE	Consultation & Listening	0	0	0	0	0	0
		Communications	0	0	0	0	0	0
2402	/600/FEE	Printing & Stationery	0	0	0	52,077	0	52,077
2405	/600/FEE	Postage	0	0	0	0	0	0
		Office Services	0	0	0	52,077	0	52,077
2608	/800/FEE	Other Professional Fees	0	0	0	27,603	0	27,603
2619	/800/FEE	Legal Advice	0	0	0	4,395	0	4,395
2625	/800/FEE	Training	0	0	0	0	0	0
3013	/702/FEE	Other Project costs	0	0	0	0	0	0
		Specific Department expenses	0	0	0	31,998	0	31,998
		DEPARTMENTAL TOTAL	0	0	0	84,074	0	84,074

COST CENTRE	22-26 Stannary Street				
CODE	STY				
BUDGET MANAGER	Stephen Hall				

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2301	/500/STY	Business rates	0	0	0	0	0	0
2302	/500/STY	Water	0	0	0	0	0	0
2303	/500/STY	Electricity	0	0	0	0	0	0
2304	/500/STY	Gas	0	0	0	0	0	0
2305	/500/STY	Cleaning contractors	0	0	0	0	0	0
2306	/500/STY	Cleaning materials	0	0	0	0	0	0
2307	/500/STY	Waste disposal	0	0	0	0	0	0
2308	/500/STY	Repairs & maintenance	0	0	0	0	0	0
2309	/500/STY	Maintenance contracts	0	0	0	0	0	0
2310	/500/STY	Security	0	0	0	0	0	0
2313	/500/STY	Building Refurbishment		0	0	0	0	0
2311	/500/STY	Property disposals	0	0	0	0	0	0
2312	/500/STY	Property depreciation	0	0	0	0	0	0
		<b>Property Services</b>	0	0	0	0	0	0
2406	/600/STY	Telephone	0	0	0	0	0	0
2410	/600/STY	Office equipment < £1000	43,035	0	43,035	0	0	0
2414	/600/STY	Other office services	0	0	0	0	0	0
2614	/800/STY	General Insurance	0	0	0	0	0	0
		Office Services	43,035	0	43,035	0	0	0
		DEPARTMENTAL TOTAL	43,035	0	43,035	0	0	0

COST CENTRE	MP5- Equality & Diversity
CODE	EAD
BUDGET MANAGER	Kelly Johnson

			Budget	Budget		Year	to December	2006
	Code		2007-08	2006-07	Variance	Actual	Budget	Variance
			£	£	£	£	£	£
2007	/200/EAD	Temporary Staff	10,000	0	(10,000)	0	0	0
		Payroll	10,000	0	(10,000)	0	0	0
2103	/300/EAD	Travel & Subsistence	0	0	0	0	0	0
		Travel & Subsistence	0	0	0	0	0	0
2503	/700/EAD	IT Enhancements	0	0	0	0	0	0
		<b>Computer Services</b>	0	0	0	0	0	0
2402	/600/EAD	Printing & Stationery	0	0	0	0	0	0
2405	/600/EAD	Postage	0	0	0	0	0	0
		Office Services	0	0	0	0	0	0
2803	/701/EAD	Consultation & Listening	0	0	0	0	0	0
		Communications	0	0	0	0	0	0
2608	/800/EAD	Other Professional Fees	6,600	0	6,600	0	0	0
2619	/800/EAD	Legal Advice	7,050	0	7,050	2,578	0	2,578
2625	/800/EAD	Training	15,875	0	15,875	4,575	0	4,575
3013	/702/EAD	Other Project costs	3,600	0	3,600	0	0	0
		Specific Department expenses	33,125	0	33,125	7,153	0	7,153
		DEPARTMENTAL TOTAL	43,125	0	23,125	7,153	0	7,153