Health Professions Council Finance and Resources Committee Meeting – 18th September 2006

JULY 2006 MANAGEMENT ACCOUNTS - PUBLIC PAPER

Executive Summary and Recommendations

1. Introduction

2. Decision

The Council/Committee is requested to note the document. No decision is required.

3. Background information

4. Resource implications

5. Financial implications

Nil

6. Background papers

7. Appendices

Nil

8. Date of paper

1st September 2006

Date 2006-09-01

CONSOLIDATED MANAGEMENT ACCOUNTS FOR THE 4 MONTHS ENDED 31 July 2006

VARIANCE COMMENTARY

INTRODUCTION

These accounts have been compared to budget version 4, which was agreed by the Council on 11th May 2006. The format of the management accounts is the same as last financial year.

DETAILED SUMMARY

After four months of the financial year, we budgeted an operating deficit of £83,959, compared to 2005's budgeted surplus of £443,718. The actual result for year to date was an operating surplus of £66,778; a favourable variance of £150,737.

Income totalled £3,530,825 with overheads at £3,464,048 thus giving the operating surplus of £66,778.

INCOME

Registration income is £150,922 below budget. This is partly due to less than expected income received from International Scrutiny Fees (a deficit of £166k to date).

Year to date investment income is more or less on budget except for an unrealised loss of £63,506, as the market value of the portfolio has decreased. This is an improvement on last month where the unrealised loss was £69,920.

DEPARTMENTS

Departmental expenditure is at £3,464,048, is £301,657 below than budget. However, the net favourable variance is unlikely to be retained over the course of the year, as various projects costs are incurred.

OVERHEADS

The majority of variances will be due to timing. Below is an explanation of some of the main favourable variances as well as any unfavourable variances:

Payroll costs

Payroll costs continue to show a favourable variance (year to date £108k) due to some budgeted positions not being appointed during the first three months of the year, particularly in the following areas; Approvals & Monitoring, Fitness to Practise, Policy & Standards. Roles are likely to be filled during the year reducing this variance but a portion will remain for the months that the posts have been vacant. Some of this variance will be offset by temporary staff during the recruitment process.

Council and committee expenses

This shows a favourable variance (year to date £21k). Council and Committee member daily allowance fees were budgeted to rise from £260 to £300. Payment of this new allowance will begin in August 2006 (back-dated to April) largely causing the favourable variance to date.

Property services

The favourable year to date variance of £33k is mainly due to the temporary relocation of some employees relating to the 22-26 Stannary St building refurbishment project, being deferred from July to about December 2006 with the actual building refit deferred probably until March/April 2007.

Office services

This shows an unfavourable variance of £42k. This is mainly due to an overspend in postage of £17k and an overspend in printing of £14k, mostly CPD mail-out related.

Computer services

The year to date unfavourable variance of £36k mostly relates to errors in the monthly phasing of hardware depreciation. The LISA Registration System will be fully depreciated at the end of August 2006.

Communications

The year to date favourable variance of £138k is due largely to monthly phasing error. Advertising, market research, annual partner's conference and media relations costs will begin to be reflected in the accounts once these projects are delivered during quarter 3 and quarter 4.

Partners

As partner training is increased, it will reduce the year to date favourable variance of £85k. The variance is also driven by the low Assessors fees to date and a lower than expected number of International registration applications scrutinised with flow-on underspending on application assessments.

Council Election

This currently shows an unfavourable variance of £30k due to budget estimation error. There is likely to be a further overspend by year end, due to the need to re-run the Physiotherapist election.

Legal expenses

This currently shows an unfavourable variance of £72K. This is mainly driven by the number of FTP cases which have been longer in duration and greater in number than expected.

BALANCE SHEET

The main movements in the balance sheet since the beginning of the year are a decrease in Debtors and Prepayments and a decrease in Creditors. The net impact of these movements is a reduction in the cash balance.

Working capital is £2,823,592, showing HPC continues to be in a good financial position, although not if Deferred Income (fees received in advance) had to be repaid. The Net Assets are £2,327,571 which is represented by the Capital Grant Receivable for the LISA Registration system (being released to the Income and Expenditure Account) of £20,926, the Accumulated Fund of £1,654,456, the revaluation reserve of £652,189. The Accumulated Fund comprises £1,590,927 at the beginning of the financial year plus the net surplus for the year to date.

CASH FLOW

The Cash Flow statement indicates a net decrease in cash of £263,134 from 1st April 2006 to the end of the current month, essentially generated from a decrease in deferred income, increase in debtors and decrease in general creditors.

The net increase or decrease in cash when compared to the accounting surplus or deficit can be significantly different. To arrive at the cash movement, non cash items such as depreciation are removed and balance sheet movements taken into consideration.

CONCLUSION

Overall the first 4 months have led to a higher surplus than budgeted (an operating surplus of £66,778 against a budgeted deficit of £83,959).

HPC continues to be in a good financial position, especially in terms of cash reserves which will be required for projects throughout the year and capital expenditure including the refurbishment of 22/26 Stannary Street.

Charlotte Milner Management Accountant August 2006

Consolidated Management Accounts For the 4 months ended 31st July 2006

CONSOLIDATED ACCOUNTS TO 31 JULY 2006 DETAILED SUMMARY

DETALES COMMANT	Actual	Budget	Variance	Variance	Annual Budget
	£	Eudgei £	variance £	variance %	Eudgei £
INCOME	_	_	_	,-	_
Professions	10.455	40.074	(54.0)	(4.40)	101.055
Arts Therapists	43,155	43,671	(516)	(1.18)	131,355
Biomedical Scientists	439,111	461,725	(22,614)	(4.90)	1,379,633
Chiropodists Clinical Scientists	265,697	242,690 86,563	23,007 (4,788)	9.48 (5.53)	715,200
Clinical Scientists Dietitians	81,775 134,294	134,150	(4,700)	0.11	257,439 400,469
Occupational Therapists	524,685	578,773	(54,088)	(9.35)	1,725,678
Operating Department Practitioners	161,535	161,405	130	0.08	483,408
Orthoptists	23,595	25,779	(2,184)	(8.47)	77,061
Paramedics	211,027	234,773	(23,746)	(10.11)	696,810
Physiotherapists	845,214	899,117	(53,903)	(6.00)	2,735,691
Prosthetists & Orthotists	15,500	18,243	(2,743)	(15.04)	54,314
Radiographers	492,087	481,198	10,889	2.26	1,458,920
Speech and Language Therapists	209,444	229,954	(20,510)	(8.92)	685,243
		·	, ,		·
Registration Income	3,447,119	3,598,041	(150,922)	(4.19)	10,801,221
Department of Health Capital Grant Released	83,706	83,704	2	0.00	104,630
TOTAL INCOME	3,530,825	3,681,745	(150,920)	(4.10)	10,905,851
EXPENDITURE					
EXPENDITURE					
Departments					
Approvals & Monitoring	157,162	238,133	80,971	34.00	714,401
Chief Executive	83,808	90,078	6,270	6.96	270,230
Committees & PLG	63,538	89,182	25,644	28.76	267,542
Communications	206,534	333,844	127,310	38.13	1,001,530
Council	174,239	163,034	(11,205)	(6.87)	489,103
Facilities Manangement	373,866	356,370	(17,496)	(4.91)	1,069,116
Finance	187,198	142,199	(44,999)	(31.64)	426,598
Fitness to Practise	920,590	862,470	(58,120)	(6.74)	2,587,411
Human Resources & Partners	110,211	132,652	22,441	16.92	397,957
IT Department	405,506	379,999	(25,507)	(6.71)	1,051,849
Operations Office	107,796	121,181	13,385	11.05	363,540
Policy & Standards	54,525	100,890	46,365	45.96	302,677
President Pegistration	9,837	16,500	6,663	40.38	49,500
Registration Secretariat	528,901 80,337	653,605 85,567	124,704 5,230	19.08 6.11	1,960,817 256,700
Secretariat	00,337	03,307	3,230	0.11	230,700
Operating Expenses	3,464,048	3,765,704	301,657	8.01	11,208,971
SURPLUS / (DEFICIT) - Excl. Unrealised Gains/(Losses)	66,778	(83,959)	150,737	179.54	(303,120)
Taxation	0	0	0	0.00	0.00
Investment Income - Excl. Unrealised Gains/(Losses)	60,257	58,120	2,137	3.68	174,357
Investment - Unrealised Gains / (Losses)	(63,506)	0	(63,506)	0.00	0
SURPLUS / (DEFICIT)	63,529	(25,839)	(89,368)	(345.87)	(128,763)
33 <u>230</u> / (<u>52. 1311)</u>	30,023	(=0,000)	(00,000)	(0.07)	(123,100)

CONSOLIDATED ACCOUNTS TO 31 JULY 2006

CONSOLIDATED DETAILED SUMMARY

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Consolidated Income					
Registration fees	138,286	137,771	515	0.37	420,413
Registration fees (part year)	0	0	0	0.00	0
Readmission fees	117,324	57,447	59,877	104.23	172,341
Renewal fees	3,001,675	3,051,560	(49,885)	(1.63)	9,154,680
International scrutiny fees	185,409	351,263	(165,854)	(47.22)	1,053,787
Confirmation letter fees	25	0	25	0.00	0
Grandparenting scrutiny fees & other	4,400	0	4,400	0.00	0
	3,447,119	3,598,041	(150,922)	(4.19)	10,801,221

CONSOLIDATED ACCOUNTS TO 31 JULY 2006

CODE

INVESTMENT & OTHER INCOME

BUDGET MANAGER	Fin	ance Direc	tor		A
	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Consolidated Income					
Bank interest - Business Reserve	4,505	6,667	(2,162)	(32.43)	20,000
Bank interest - Money Market	34,483	30,787	3,696	12.01	92,360
Portfolio income	23,615	20,666	2,949	14.27	61,997
P & L on disposal of investments (Realised)	(2,346)	0	(2,346)	0.00	0
	60,257	58,120	2,137	3.68	174,357
P & L on disposal of investments (Unrealised)	(63,506)	0	(63,506)	0.00	0

CONSOLIDATED ACCOUNTS TO 31 JULY 2006

OVERHEAD TOTAL

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Payroll					
Basic	758,198	900,972	142,774	15.85	2,702,918
Overtime	4,200	7,834	3,634	46.39	23,500
National Insurance	80,959	113,617	32,658	28.74	340,850
Pension costs	64,934	90,405	25,471	28.17	271,217
Medical insurance	372	0	(372)	0.00	0
Staff recruitment	82,010	49,183	(32,827)	(66.74)	147,550
Temporary staff	214,998	141,815	(73,183)	(51.60)	425,447
Other payroll expense	2,855	13,500	10,645	78.85	40,500
	1,208,525	1,317,326	108,801	8.26	3,951,982
Chaff travelling and autointones					
Staff travelling and subsistence	00 510	00 707	2.000	10.00	90, 200
Fares Car expenses and car park	23,519 260	26,787 693	3,268 433	12.20 62.48	80,360 2,080
Subsistence	19,075	24,089	5,014	20.81	72,260
Entertaining	929	750	(179)	(23.93)	2,250
Conferences	1,698	4,732	3,034	64.12	14,200
Odificiences	45,482	57,051	11,569	20.28	171,150
	+5,+62	37,031	11,505	20.20	17 1,130
Council and committee expenses					
Fees	59,357	89,656	30,299	33.80	268,970
Travelling and subsistence	61,082	56,426	(4,656)	(8.25)	169,275
Tax Cost (NI ER and PAYE)	39,849	31,324	(8,525)	(27.22)	93,973
Conference expenses	4,108	1,333	(2,775)	(208.14)	4,000
Training	16,677	23,630	6,953	29.43	70,890
	181,072	202,369	21,297	10.52	607,108
Property services					
Business rates	23,979	20,177	(3,802)	(18.84)	60,530
Water	141	625	484	77.39	1,876
Electricity	6,263	6,825	562	8.24	20,475
Gas	1,486	1,620	134	8.24	4,860
Cleaning contractors	8,736	9,400	664	7.07	28,200
Cleaning materials	2,853	3,521	668	18.98	10,563
Waste disposal	2,826	4,207	1,381	32.84	12,623
Repairs and maintenance	3,486	6,333	2,847	44.95	19,000
Maintenance contracts	4,165	2,609	(1,556)	(59.63)	7,829
Security	6,785	4,500	(2,285)	(50.77)	13,500
Building Refurbishment	16,924	50,000	33,076	66.15	150,000
Property depreciation	14,000	14,952	952	6.37	44,856
	91,643	124,769	33,126	26.55	374,312

OVERHEAD TOTAL

	Actual	Budget	Variance	Variance	Annual Budget
	£	£	£	%	£
Office services					
Printing and stationery	117,749	140,779	23,030	16.36	422,337
Photocopying	1,169	2,400	1,231	51.29	7,200
Microfilming	252	144	(108)	(75.16)	432
Postage	90,040	72,216	(17,824)	(24.68)	216,647
Telephone	8,439	11,636	3,197	27.48	34,908
Mobile telephone	3,087	3,080	(7)	(0.21)	9,236
Fax	0	583	583	100.00	1,750
Couriers S1000	1,649	1,750	101	5.79	5,250
Office equipment < £1000	24,334	10,083	(14,251)	(141.34)	30,250
Office equipment rental	2,974	0	(2,974)	0.00	7.050
Staff catering	3,671	2,450	(1,221)	(49.85)	7,350
Other office services Room Hire	6,891	6,574	(317) (5,798)	(4.82)	19,722
	17,135 27,654	11,337 27,667	* * * * * * * * * * * * * * * * * * * *	(51.14)	34,010
Office equipment depreciation			(42,011)	0.05	83,000 872,092
	305,043	263,032	(42,011)	(15.97)	012,092
Computer services					
Hardware < £1000	6,167	3,750	(2,417)	(64.47)	11,250
Hardware maintenance	9,598	1,533	(8,065)	(526.06)	4,600
Software	1,237	3,333	2,096	62.90	10,000
Software maintenance & licenses	21,434	19,887	(1,547)	(7.78)	59,660
Systems support	25,018	23,667	(1,351)	(5.71)	71,000
New IT Software Systems	12,650	15,000	2,350	15.67	45,000
Internet maintenance	38,471	32,579	(5,892)	(18.08)	97,738
Computer media and sundries	8,934	5,000	(3,934)	(78.69)	15,000
Disaster contingency plan	4,100	11,373	7,273	63.95	34,120
Computer training	1,111	3,333	2,222	66.67	10,000
IT Security - Backup Offsite etc	2,211	0	(2,211)	0.00	0
Other computer services costs	3,067	6,333	3,266	51.57	19,000
Hardware depreciation	189,018	161,001	(28,017)	(17.40)	394,854
	323,015	286,789	(36,226)	(12.63)	772,222
Communications	_				
Advertising	40,838	76,000	35,162	46.27	228,000
Annual Reports (Design, Distribute)	4,357	5,400	1,043	19.31	16,200
Brochures (Design, Distribute)	7,333	15,050	7,717	51.28	45,150
Listening Events	6,686	9,960	3,274	32.87	29,880
Market Research	2,241	7,833	5,592	71.39	23,500
Registrant Comms & Internal	631	0	(631)	0.00	0
Translations	0	1,050	1,050	100.00	3,150
Stakeholder Communications	8,575	5,483	(3,092)	(56.40)	16,450
Standards of Proficiency (Design, Prod, Dist)	0	8,333	8,333	100.00	25,000
Web Site Design	5,140	13,913	8,773	63.05	41,740
Annual Conference	0	49,427	49,427	100.00	148,280
Marketing & Promotions	1,789	4,187	2,398	57.26	12,560
Conference Attendance	584	4,333	3,749	86.53	13,000
General Events (Internal & External)	14,337	13,575	(762)	(5.61)	40,725
Media Relations - Press Event Launch	2,046	18,800	16,754	89.12	56,400
	94,559	233,344	138,785	59.48	700,035

OVERHEAD TOTAL

	Actual £	Budget £	Variance £	Variance %	Annual Budget £
Partners					
Partners Recruitment	376	8,900	8,524	95.78	26,700
Partners Training	1,065	46,003	44,938	97.68	138,008
Registration Assessors	8,085	13,020	4,935	37.90	39,060
Panels (Allowance & Travel)	193,224	141,627	(51,597)	(36.43)	424,880
Approvals (Previously Visits)	30,456	44,133	13,677	30.99	132,400
Assessors fees (All Professions)	126,265	191,270	65,005	33.99	573,810
Test of Competence (All Professions)	4,473	5,200	727	13.99	15,600
Annual Monitoring	18,850 239	13,825	(5,025)	(36.35)	41,475
Major/Minor Change	383,033	4,193	3,954	94.30 18.19	12,580
	383,033	468,171	85,138	18.19	1,404,513
Specific departmental expenses					
Accountancy consultancy	3,286	0	(3,286)	0.00	0
Archive storage	5,262	4,800	(462)	(9.63)	14,400
Auditors' fees	19,222	19,222	0	0.00	57,665
Bank charges	19,209	21,667	2,458	11.34	65,000
Books and publications	155	333	178	53.45	1,000
Consultation Ev (SET, Approvals, CPD)	41	6,320	6,279	99.35	18,960
Council Elections	66,231	36,000	(30,231)	(83.98)	108,000
General insurance	11,116	13,200	2,084	15.79	39,600
Health and safety	10,029	1,293	(8,736)	(675.63)	3,880
Miscellaneous Expenses	0	0	0	0.00	0
Legal advice	58,186	97,908	39,722	40.57	293,720
Legal expenses	499,171	426,667	(72,504)	(16.99)	1,280,000
Legal insurance Legal -Transcript Writer	12,600 36,665	15,400 30,083	2,800 (6,582)	18.18 (21.88)	46,200 90,250
Other professional fees	37,898	34,103	(3,795)	(21.00)	102,310
Pension administration	4,404	4,224	(180)	(4.25)	12,672
Personal Performance Consultancy	3,275	2,933	(342)	(11.67)	8,800
Professional Liaison Groups	4,759	14,047	9,288	66.12	42,140
ISO 9001 Certification	983	3,349	2,366	70.66	10,047
Reward Data	2,115	2,333	218	9.34	7,000
Subscriptions to professional bodies	5,686	3,786	(1,900)	(50.18)	11,360
Taxation advice	9,576	2,000	(7,576)	(378.81)	6,000
Training	21,807	45,518	23,711	52.09	136,553
··· ··································	831,676	785,186	(46,490)	(5.92)	2,355,557
			(12,130)	()	_,,301
OVERHEAD TOTAL	3,464,048	3,738,037	273,990	7.33	11,208,971

HEALTH PROFESSIONS COUNCIL CONSOLIDATED BALANCE SHEET as at 31 July 2006

as at 31 July 2000	30 July £	y 2006 £	31 Marc £	eh 2006 £
FIXED ASSETS				
Tangible fixed assets				
Land & buildings, at cost or valuation Depreciation Net book value	3,000,000 (14,000)	2,986,000	3,069,443 (69,443)	3,000,000
Computer Equipment, at cost Depreciation Net book value	2,071,039 (1,775,423)	295,615	2,090,422 (1,598,868)	491,554
Office furniture and equipment, at cost Depreciation Net book value	370,132 (293,618)	76,515	353,370 (265,964)	87,406
Total tangible fixed assets		3,358,130		3,578,960
Investments		1,556,110		1,714,190
TOTAL FIXED ASSETS	-	4,914,240	-	5,293,150
CURRENT ASSETS				
Debtors Prepayments Bank balances and cash	26,995 154,672 3,738,795 3,920,462		29,740 84,608 4,001,929 4,116,277	
CURRENT LIABILITIES Amounts falling due within one year				
Creditors and accrued expenses	1,096,870		1,583,906	
WORKING CAPITAL		2,823,592		2,532,371
DEFERRED INCOME				
Registration fees in advance Retention fees in advance	88,615 5,321,646	(5,410,261)	106,502 5,371,271	(5,477,773)
NET ASSETS	=	2,327,571	- :	2,347,748
Represented by:				
Capital Grant Receivable - LISA System Accumulated Fund Revaluation reserve Surplus/(Deficit) for the period	- -	20,926 1,590,927 652,189 63,529 2,327,571	- -	104,632 355,210 652,189 1,235,717 2,347,748

HEALTH PROFESSIONS COUNCIL CONSOLIDATED ACCOUNTS TO 31 JULY 2006

CAPITAL EXPENDITURE From 1st April 2006 - 30 June 2006

rioiii ist Apiii 2000 - 30 Julie 2000					
		Actual £	Budget £	Variance £	Annual Budget £
Major Investment (£	Major Investment (£50K+ Individual Item)				
Office Services	Renovation work to 22-26 Stannery Street. Figures are based on a quantity surveyors estimations and the work will go out to tender early in the new financial year. £851,000 + VAT.		0	0	999,925
Sub Total	- ·	0	0	0	999,925
Minor Investment (le	Minor Investment (less than £50K individually)				
Information Technology	15 New Laptops or PCs (New Employees) - £1085 (average)		0	0	16,275
	2 Dell 3300 Projectors - £1500 each		0	0 (3,000
	3 HP LaserJet 4200 DTN Printer - £1025 2 Procurve Switches (Server Room) - £2.5k average Server to Consolidate existing PC's being used as servers - £5000 ±		0 0	0 0	3,075 5,000
	E2000 for a rack to house the new server. Replacement UPS (battery)		0 0	0 0	7,000
Office Services	Colour photocopier 3x desk & storage Rackmount storage FujiScanner s500	9,066 2,332 1,856 3,845	000	(9,066) (2,332) (1,856) (3,845)	
	1 Xerox Work Centre BW Photocopier with 4 Hole Punch - £4565+ VAT Separate air conditioning units in server room Access Control System (to cover 3 buildings & increasing employee numbers) New compressor for airconditioning	3,507	000 0	0 0 0 (3,507)	5,363 5,000 9,504 57,217
Contingency		0	0	0	50,795
LISA IT Projects					
		0	0	0	243,571
Total Capital Expenditure	nditure	20,607	0	(20,607)	1,351,508

CONSOLIDATED ACCOUNTS TO 31 JULY 2006

CASH FLOW STATEMENT From 1st April 2006 - 31 July 2006

110111 13t April 2000 - 31 duly 2000	£
Surplus /(deficit) over expenditure	66,778
Depreciation charge for the year of tangible fixed assets	218,208
Grant income released	(83,706)
(Increase)/decrease in debtors	(67,319)
Increase/(decrease) in creditors (CGT and VAT Tax not included)	(487,036)
Increase /(decrease) in deferred income	(67,512)
Net cash In/(out)flow from operating activities	(420,587)
Return on investments and servicing of finance	
Investment Income (Excluding realised gains & losses)	62,604
Capital expenditure and financial investments	
Purchase of tangible assets	(20,607)
Disposal of tangible assets	23,229
Purchase of investments	(25,936)
Proceeds from sale of investments	118,165
Increase/(decrease) in Cash	(263,134)
Cash at 31 March 2006	4,001,929
Cash at 31 July 2006	3,738,795
·	
Cash Movement	(263,134)

HPC CONSOLIDATED Cash Flow: April 06 - March 07

														Total
	Mar-06	APRIL	MAY	JUNE	JULY	AUGUST	SEPT	OCT	NOV	DEC	JAN	FEB	MAR	12 Mths
Opening Balance 1st		4,001,929	4,042,162	3,618,682	3,500,656	3,738,795	3,738,795	3,738,795	3,738,795	3,738,795	3,738,795	3,738,795	3,738,795	
Receipts														
Registration Income		850,782	773,322	622.696	853,236									
Investment Income		4,923	24,553	20,583	12,544									
Investment Sales		0	111,385	6,780	0									
Deferred Income Movements		436,748	(439,916)	(371,285)	306,941									
Bank Loan Rental Income														
Monta Income														
Total Cash Receipts		1,292,453	469,344	625,857	1,172,721	0	0	0	0	0	0	0	0	3,560,375
<u>Payments</u> Operational														
•														
Expenditure		793,583	820,763	986,386	863,316									
Depreciation		(57,238)	(50,046)	(57,564)	(53,360)									
Aged Cred / Accrual Movements		245,174	308,573	(198,541)	131,830									
Debtor Movements		268,212	(189,382)	(5,041)	(6,470)									
Payments to Creditors		1,249,731	806,688	725,240	935,316	0	0	0	0	0	0	0	0	3,800,195
Exceptional														
Capital Expenditure		13,254	3,846	0	3,507									
Capital Write-off		(10,765)	(8,224)	0	(4,240)									
Investment Purchases		0	7,294	18,643	0									
Loan Repayments		0		0	0									
Total Payments		1,252,220	892,824	743,883	934,583	0	0	0	0	0	0	0	0	3,823,510
Closing Balance	4,001,929	4,042,162	3,618,682	3,500,656	3,738,795	3,738,795	3,738,795	3,738,795	3,738,795	3,738,795	3,738,795	3,738,795	3,738,795	(263,135)

1,096,251 1,096,251 1,096,251 1,096,251 1,096,251 1,096,251 1,096,251 1,096,251 1,096,251 1,096,251 1,228,081 1,029,540 1,338,113 800,652 782,635 Budgeted Expenditure 05/06 Aged Creditors Accruals

Deferred Income Movements - () Some income from deferred income and cash has already been received. If positive, cash received in advance and not recognised as income in current month. Depreciation - Cash paid for fixed assets incurred in previous months make depreciation a non cash item, so is taken off the current month expenditure.

Aged Creditor Movements - () Denotes an increase in aged creditors from the previous month and is taken off the current month expenditure as they haven't been paid. Vice versa for a positive figure.