

Council - 13 May 2015

Communications Report

Executive summary and recommendations

Introduction

This report sets out the main activities of the Communications Department since the last meeting of Council. It includes statistical information and highlights key work undertaken across the range of communication channels.

Decision

The Council is requested to discuss the document.

Background information

None

Resource implications

The resources for the Department are set out in the annual workplan and budget 2015-16.

Financial implications

None

Appendices

Communications Report

Date of paper

5 May 2015

Communications – management commentary

1 Communications projects and activities

Arts therapist campaign: A press release was issued to around 100 press contacts, and to a large volume of NHS employers. A paid-for advertising campaign will be rolled out between April and September. We have had a good response via social media and have received some excellent comments from our followers and the click-through rate has been good with 247 to the Arts Therapists webpage, and 191 to the specific case studies.

Stakeholder Contact Management System: This project has initiated. We have interviewed and appointed a business analyst to assist us with the requirements gathering phase, and held the Initiation Workshop on Wednesday 22 April 2015.

2 Communications expertise to departments

Disengagement research dissemination: In addition to sending sent out a press release to professional media, we had good engagement on social media with 536 people visiting the publication page. To date, 206 people watched the film with 118 of those coming from our social media. We also published a blog piece and ten professional body magazines and The Guardian Social Care Network have committed to publishing an article written by Anna van der Gaag.

Chair recruitment: Specific activity during this period included: 331 views of the chair recruitment film on HCPC's YouTube channel; good engagement on Twitter, Facebook and LinkedIn; 211 views of the Chair vacancy on the website; ten pieces of coverage including Ambulance Today, Institute of Biomedical

Science and The British Psychological Society amongst others. We also published a blog piece from Anna van der Gaag. In addition to this, information was sent to a wide range of stakeholders through our stakeholder email.

Partner recruitment: We sent out 18 press releases in support of the recruitment drive and secured coverage in media such as the Society of Radiographers and the Institute of Biomedical Science amongst others; reviewed the Partner website pages; exceptional engagement on Twitter, Facebook and LinkedIn with 2405 people clicking through to the partner recruitment page.

Practitioner psychologist registration renewal:

Communication activity included a news story on the HCPC website at the start of the renewal period, along with a media release circulated to professional bodies and relevant media outlets, including The Psychologist magazine. We published two articles about the renewals process and CPD audit in the February and April editions of In Focus, and have continued to post links to the renewals page and relevant YouTube videos via our social media channels. As of Friday 1 May, 80.7% of practitioner psychologists had renewed their HCPC registration.

Education: The 2014 Education Annual Report was published on Tuesday 5 May. As part of its dissemination we have worked with the Education Department to produce a video summary of the report's key findings and trends. The video will be published on our YouTube channel and promoted via our social media channels. We have also included a story about the Education Annual Report in the May edition of Education Update, and will publish a news story on the HCPC website and myHCPC app once the report and video are live.

Communications - management commentary

FtP employers information: Working with the Fitness to Practise Department, we have undertaken a programme of work to enhance our communication with employers about the FtP process, with particular focus on when and in what circumstances they should refer concerns to us. The following resources were updated.

- The fitness to practise process brochure revised brochure published on 20 April 2015.
- Employer events updated fitness to practise session has a
 new presentation to reflect the revised brochure; new case
 studies to highlight issues employers told us were of particular
 concern to them; and one to one sessions with case
 managers, for employers to discuss specific questions or
 issues on a face to face basis.
- Fitness to practise section of the website updated information for employers and managers pages which reflects the revised brochure as well as new case study and a useful links pages.

We have promoted this activity on the website and also via social media. We are also planning further dissemination including a mailing with information to employers.

Proposed fee changes consultation: We sent out a press release and achieved wide-spread coverage in the professional press. 232 people visited the fees consultation page from Twitter, Facebook and LinkedIn. We also published a news story at the start of the consultation, spotlighted it on the web homepage and highlighted the consultation to stakeholders via our e-bulletin.

SCPE consultation: We have undertaken a number of activities to support the policy consultation, including:

- Media and social media we sent out a press release to professional press and achieved coverage in a variety of publications. We also had nearly 300 visits to the consultation page on the website from Twitter, Facebook and LinkedIn
- Website news story and spotlight published on home page
- Stakeholder information included in stakeholder email
- Service user and carer consultation events: In May and June we are holding four events (Edinburgh 19 May, Belfast 9 June, Birmingham 17 June and Cardiff 18 June) to consult with service users on the proposed revised standards. In addition to recruiting participants ourselves, we are also working with partner organisations including Scottish Health Council, Healthwatch Birmingham and Board of Community Health Councils in Wales.

3 Business as usual communications activities

Events

Meet the HCPC events: Almost 100 registrants attended the event in Leamington Spa on 25 February. A presentation on preventing small problems becoming big problems formed part of the standard programme. 38% of delegates rated the event as excellent and 58% as good. The next Meet the HCPC event will take place in Middlesbrough on 2 June. Currently 157 registrants have booked to attend.

Employer events: On 11 March we ran an Employer event in Edinburgh. 40 delegates attended the event. 61% delegates

Communications – management commentary

rated the event as excellent and 39% as good. This was the first event where we delivered an updated presentation on registration, CPD and the fitness to practise process. The next Employer event is in Newport on 21 May and so far there have been 27 registrations.

Exhibitions: On 28 – 30 April we attended NAIDEX in Birmingham. We had a presence via a stand and presentations as part of the conference programme. The Stakeholder Communications Manager presented on disengagement and CPD. We met over 700 attendees across the three days. Detailed analysis of the event is currently being collated.

FTP costs analysis event: We are holding an event on the costs of fitness to practise: a study of the Health and Care Professions Council report on 14 May 2015 for external stakeholders. Stuart Redding of Primary Care Health Sciences will be presenting on the analysis findings. This will be followed by a workshop and discussion.

Media

Statements and reactive lines: have been produced for:

- · Which's report on 'Making complaints count'
- Dept of Health's report on culture change in the NHS
- Dept of Health's decision on the future funding of the PSA
- UK Govt's response to the Law Commissions report on the regulation of health and social care professionals
- Freedom to Speak Up independent review

Articles: The following articles have appeared:

- Journal of Podiatric Medicine (HCPC Report)
- Podiatry Now (Understanding the HCPC's fitness to practise process)
- Locum Today (Registration Special)
- Locum Today (monthly column for March)
- Complete Nutrition (monthly column)
- National Health Executive (WHAT? Arts Therapist campaign)

Publishing

Education annual report 2014: The latest report covering the approving and monitoring of education programmes during the academic year 2013–14. Published 5 May 2015.

The costs of fitness to practise: a study of the Health and Care Professions Council: A study to generate statistical information for different features of the HCPC's fitness to practise processes and to address questions regarding the factors which impact on cost. To be published 14 May 2015.

HCPC In Focus: Articles included an update on the registration renewal of practitioner psychologists, the consultation on registration fees and a focus on professional indemnity.

HCPC Education Update: Articles included the consultation on the standards of conduct, performance and ethics, new standards for podiatric surgery and the review of the standards of education and training.

Communications – management commentary

Stakeholders

Meetings, conferences and exhibitions: The Stakeholder Communications Manager attended the launch of the Resolution Foundation report into working conditions and pay for care workers (Tuesday 3 March 2015). He also attended the Care Show (25 and 29 March 2015) and met with representatives of Skills for Care, the National Care Forum, Care England, and the Care Quality Commission. We were also represented at the Advancing Healthcare Awards (Friday 17 April). The Stakeholder Communications Manager also spoke at the British Psychological Society Annual Conference on Wednesday 6 May 2015 and at Community Care Live on Tuesday 12 May 2015.

Working with the professions: During this period, we held annual meetings with the British and Irish Orthoptic Society (Tuesday 24 Match 2015) and the College of Occupational Therapists (Thursday 9 April 2015).

Scotland: Work is underway with the Scottish Government to organise speakers and sessions at the Annual Scottish Regulation event which will take place on Monday 2 November 2015 and planning meetings were held in March and April 2015.

Wales: We are monitoring the progress of the Regulation and Inspection of Social Care (Wales) Bill, including the proposal for a new licencing model for specific groups of care workers in Wales, which is being proposed by the Care Council.

Northern Ireland: The Stakeholder Communications Manager supported a visit to Belfast (Monday 13 to Tuesday 14 April)

where our Chief Executive and Chair met with representatives of Department of Health, Social Services and Public Safety, the Public Health Agency, the Northern Ireland Social Care Council and the Pharmaceutical Society of Northern Ireland.

Westminster: We have monitored the mentions of health and social care in the manifestos of the three main political parties.

Web, digital and social media

Video content: Videos launched on YouTube included myHCPC app promotion, Chair recruitment, Service user and carer involvement and promoting the latest HCPC research report.

Web requests: Requests included updates to employer guidance and a complete revamp of the education section.

Web deployment: Latest development includes making the home and audience pages responsive for mobile devices. Development is complete and testing is underway.

Internal communications

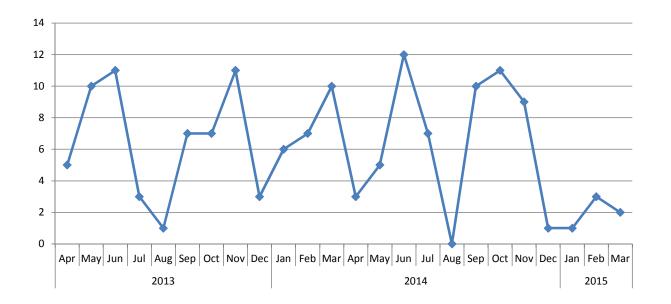
Priorities for Internal Communications for the coming months are:

- Content strategy and planning for the new SharePoint intranet
- Reviewing and refining the briefing mechanism for line managers



Communications Department Management Information Pack

Jacqueline Ladds, Director of Communications May 2015



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	2013	3								2014												2015		
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Exhibition stands	1	1	2	0	0	2	1	1	0	0	1	1	1	1	1	0	0	0	0	1	0	0	0	0
Presentations, talks and																								
seminars (1)	2	6	6	3	1	3	3	6	2	5	2	5	1	3	9	7	0	8	4	5	0	0	0	0
Meet the HCPC (2)	2	0	0	0	0	1	1	0	0	0	1	2	0	0	1	0	0	1	1	0	0	0	1	0
Employer events	0	1	1	0	0	0	0	1	0	0	1	1	0	1	1	0	0	0	0	1	0	0	1	1
Education seminars	0	0	0	0	0	1	2	1	0	1	1	0	0	0	0	0	0	0	5	2	1	0	0	0
Stakeholder events	0	2	2	0	0	0	0	2	1	0	1	1	1	0	0	0	0	1	1	0	0	1	1	1
Total	5	10	11	3	1	7	7	11	3	6	7	10	3	5	12	7	0	10	11	9	1	1	3	2

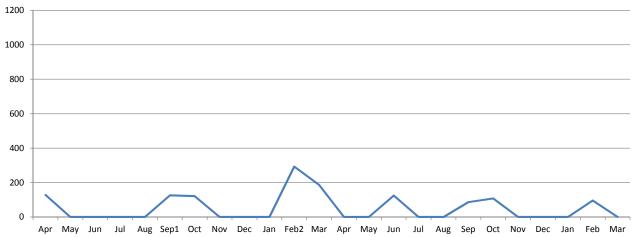
2010/11	2011/12	2012/13	2013/14	2014/15
FYE	FYE	FYE	FYE	FYE
32	26	16	10	4
23	16	47	44	37
8	9	10	7	4
5	6	6	5	5
	6	12	6	8
	0	3	9	6
68	63	94	81	64

- (1) Presentations, talks and seminars given to any stakeholder group (including webinars)
- (2) 2 events on 1 day

2009-2012

Exhibitions stands and talks given at exhibitions, conferences, party conferences and fringe events are grouped together. From 2012 separated into exhibition stands and presentations Presentations given to any stakeholder group, including, amongst others, students, registrants, professional groups, members of the public, etc.

Listening events



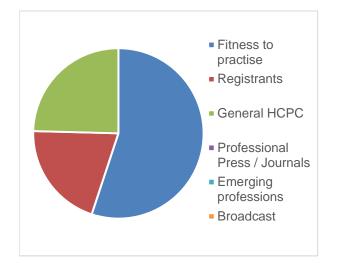
_	
_	—Total
_	
_	

	2013 2014										2015													
	Apr	May	Jun	Jul	Aug	Sep ¹	Oct	Nov	Dec	Jan	Feb ²	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Arts therapists	1	0	0	0	0	7	10	0	0	0	0	2	0	0	2	0	0	10	1	0	0	0	5	0
Biomedical scientists	7	0	0	0	0	9	19	0	0	0	8	3	0	0	7	0	0	1	4	0	0	0	7	0
Chiropodists	11	0	0	0	0	15	10	0	0	0	14	19	0	0	13	0	0	7	3	0	0	0	6	0
Clinical scientists	0	0	0	0	0	7	4	0	0	0	0	0	0	0	0	0	0	0	2	0	0	0	2	0
Dietitians	4	0	0	0	0	3	2	0	0	0	5	4	0	0	0	0	0	10	6	0	0	0	5	0
Hearing aid dispensers	0	0	0	0	0	2	2	0	0	0	2	6	0	0	2	0	0	3	0	0	0	0	2	0
Occupational therapists	6	0	0	0	0	22	10	0	0	0	23	21	0	0	9	0	0	5	34	0	0	0	10	0
Operating department practitioners	1	0	0	0	0	2	1	0	0	0	2	5	0	0	4	0	0	5	3	0	0	0	5	0
Orthoptists	0	0	0	0	0	0	1	0	0	0	1	2	0	0	2	0	0	0	4	0	0	0	0	0
Paramedics	4	0	0	0	0	10	11	0	0	0	6	7	0	0	8	0	0	8	11	0	0	0	1	0
Physiotherapists	17	0	0	0	0	16	21	0	0	0	23	38	0	0	8	0	0	6	7	0	0	0	10	0
Practitioner psychologists	8	0	0	0	0	2	15	0	0	0	3	9	0	0	6	0	0	9	14	0	0	0	8	0
Prosthetists / orthotists	0	0	0	0	0	3	2	0	0	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0
Radiographers	10	0	0	0	0	11	6	0	0	0	18	6	0	0	5	0	0	6	5	0	0	0	1	0
Social workers in England	52	0	0	0	0	5	1	0	0	0	79	47	0	0	58	0	0	0	3	0	0	0	27	0
Speech and language therapists	3	0	0	0	0	2	2	0	0	0	3	9	0	0	0	0	0	2	3	0	0	0	2	0
Other/Unknown	4	0	0	0	0	9	4	0	0	0	105	8	0	0	0	0	0	14	8	0	0	0	5	0
Total	128	0	0	0	0	125	121	0	0	0	293	187	0	0	124	0	0	86	108	0	0	0	96	0

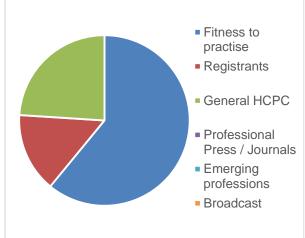
2010/11	2011/12	2012/13	2013/14	2014/15
FYE	FYE	FYE	FYE	FYE
8	17	9	20	18
54	57	22	46	19
115	63	28	69	29
15	12	1	11	4
20	18	10	18	21
34	13	5	12	7
162	181	71	82	58
22	13	6	11	17
9	6	5	4	6
77	46	15	38	28
196	129	51	115	31
60	34	17	37	37
7	3	0	7	0
57	35	29	51	17
0	0	2156	184	88
37	21	9	19	7
22	28	7	130	27
895	676	2441	854	414

- 1. Online and in person attendees Meet the HCPC Perth
- 2. Online and in person attendees Meet the HCPC Preston (online- 102 views in total)

Media coverage - January 2015



Media coverage - February 2015



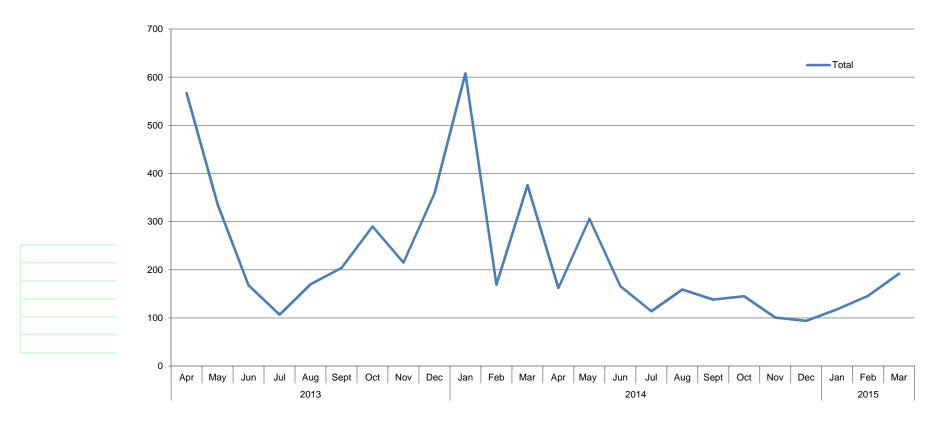
Media Coverage - March 2015

Fitness to practiseRegistrantsGeneral HCPC
 Professional Press / Journals Emerging professions Broadcast

Month: January	
Category	Volume
Fitness to practise	65
Registrants	24
General HCPC	29
Professional Press / Journals	
Emerging professions	
Broadcast	
TOTAL	118

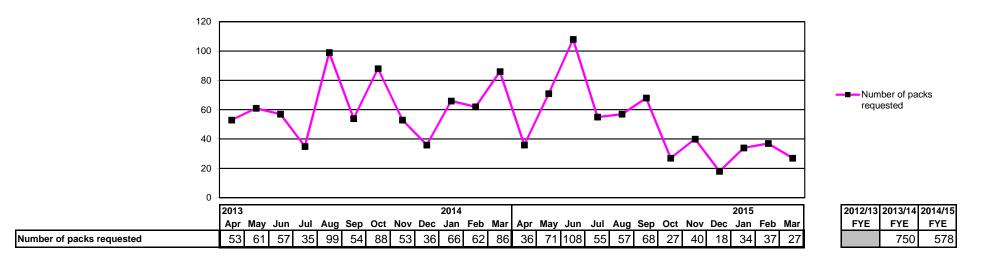
Month: February	
Category	Volume
Fitness to practise	89
Registrants	22
General HCPC	35
Professional Press / Journals	
Emerging professions	
Broadcast	
TOTAL	146

Month: March	
Category	Volume
Fitness to practise	120
Registrants	28
General HCPC	44
Professional Press / Journals	
Emerging professions	
Broadcast	
TOTAL	192



	2013	2013 2014										2015												
Coverage type	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar
Fitness to practise	515	261	97	50	65	101	225	103	292	517	69	293	45	212	74	49	102	37	59	17	16	65	89	120
Registrants	2	20	30	11	28	44	19	26	17	25	22	21	15	28	25	20	15	8	11	5	2	24	22	28
General HCPC	37	29	5	11	47	24	19	19	5	19	26	10	80	29	40	26	12	89	75	79	68	29	35	44
Professional Press / Journals	12	21	32	31	30	33	22	30	39	39	45	52	21	37	27	19	20	1	0	0	0			
Emerging professions	0	2	3	4	0	2	0	4	1	7	3	0	1	0	0	0	9	3	0	0	0			
Broadcast	1	3	1	0	0	0	5	33	3	1	4	0	0	0	0	0	1	0	0	0	8			
Total	567	336	168	107	170	204	290	215	359	608	169	376	162	306	166	114	159	138	145	101	94	118	146	192

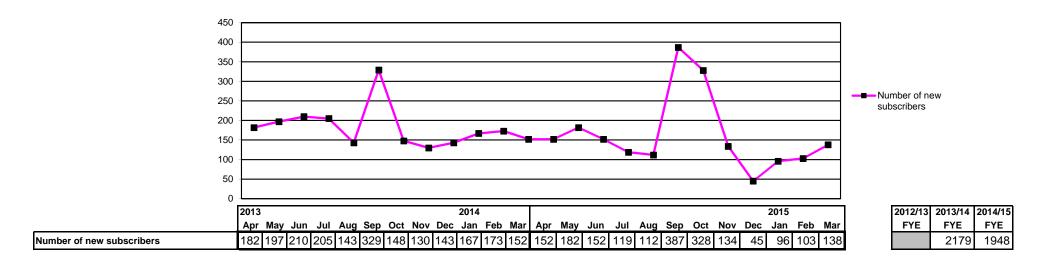
2012/13	2013/14	2014/15
FYE	FYE	FYE
	2588	885
	265	203
	251	606
	386	125
	26	13
	51	ç
	3569	1841



One public awareness pack consists of 25 public awareness leafets, two public awareness posters, one renewal reminder poster and one promoting your HCPC registration leaflet

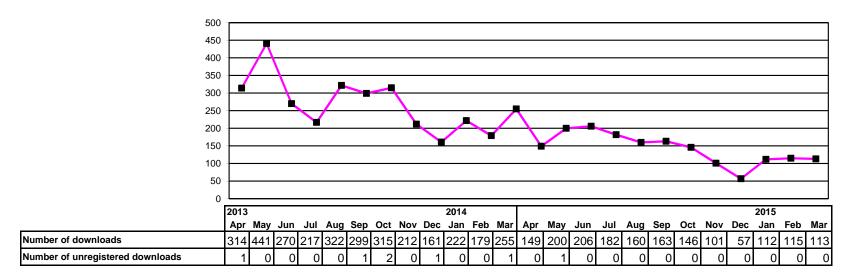
Number of packs requested per month by profession

	2013									2014												2015	i		1
Profession	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total
Arts Therapists	1	3	0	0	0	0	2	5	0	0	0	6	1	4	6	1	1	3	4	2	0	0	0	0	22
Biomedical scientists	1	3	4	0	2	1	6	5	0	2	3	0	2	0	12	0	1	5	0	0	0	5	3	0	28
Chiropodists	19	16	6	7	27	14	16	13	10	20	1	16	7	17	25	32	25	19	3	4	1	5	18	10	166
Clinical scientists	0	0	0	0	0	0	2	0	0	0	0	0	0	0	1	4	0	0	0	0	1	0	0	0	6
Dietitians	0	0	3	0	1	0	0	0	1	1	0	2	0	11	2	0	0	0	0	0	0	0	0	0	13
Hearing aid dispensers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	8	0	0	0	0	0	0	0	0	0	8
Occupational therapists	0	3	4	1	14	12	6	4	1	3	0	0	1	0	0	1	2	1	6	0	0	6	0	0	17
Operating department practitioners	2	1	0	0	10	0	4	1	0	0	12	3	0	0	5	0	0	5	0	0	1	5	0	2	18
Orthoptists	0	0	1	0	2	0	0		0	0	0	0	0	0	5	0	0	0	0	0	0	0	0	0	5
Paramedics	5	3	3	4	4	1	1	0	2	4	0	6	0	2	5	0	0	4	0	0	0	1	0	4	16
Physiotherapists	9	8	11	6	14	10	13	9	4	6	27	32	8	15	19	1	4	6	2	5	0	0	4	0	64
Practitioner psychologists	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3	0	0	0	0	3
Prosthetists / orthotists	0	0	2	0	0	2	2	0	0	0	0	0	0	0	3	0	0	0	0	0	0	0	0	1	4
Radiographers	0	0	0	0	1	0	1	1	3	14	2	7	4	1	0	0	0	0	0	0	2	1	0	6	14
Social workers in England	4	5	2	5	4	3	13	3	7	6	14	9	7	6	6	6	5	9	5	18	6	1	4	0	73
Speech and language therapists	0	0	0	5	6	8	4	5	5	1	0	0	0	1	0	0	5	1	0	0	0	0	0	0	7
Other	12	19	21	7	14	3	18	7	3	9	3	5	6	14	11	10	14	15	7	8	7	10	8	4	114



Total number of subscribers to HCPC In Focus (includes unsubscribes) 24,504

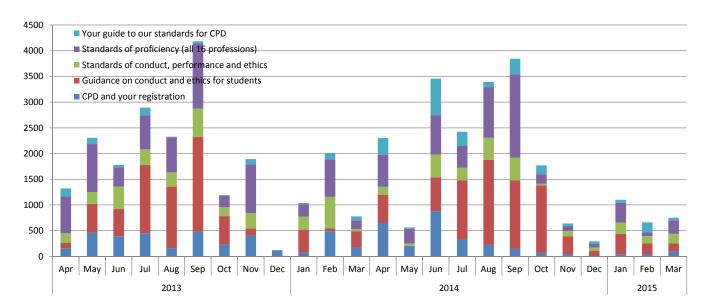
Number of downloads



2012/13	2013/14	2014/15
FYE	FYE	FYE
	3207	1704
	6	1

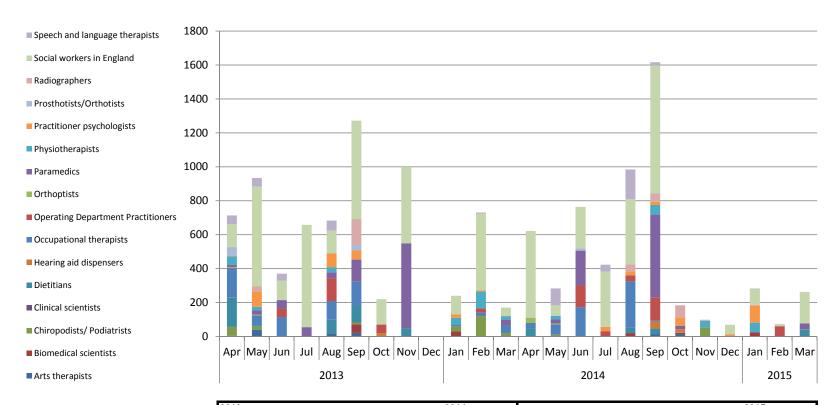
Downloads by profession

	2013									2014												2015			l
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Total
Arts Therapists	16	15	20	6	9	18	17	13	8	23	10	16	12	23	17	12	15	11	8	11	3	6	6	8	132
Biomedical scientists	4	5	4	2	4	0	4	13	6	4	2	0	1	0	1	1	1	1	2	1	0	0	1	0	9
Chiropodists	42	31	21	26	43	29	49	33	31	24	14	32	14	36	39	47	43	27	21	17	9	21	16	19	309
Clinical scientists	1	0	11	1	1	14	6	7	5	3	0	4	1	0	0	2	1	2	0	0	2	0	0	0	8
Dietitians											2	10	12	13	16	10	9	11	8	4	3	6	7	6	105
Hearing aid dispensers	9	5	3	4	3	3	1	4	0	1	2	6	0	0	6	1	6	2	1	1	1	2	1	1	22
Occupational therapists	23	12	8	13	15	18	55	16	17	8	12	17	5	7	17	13	9	9	9	13	5	6	13	8	114
Operating department practitioners	1	0	1	0	3	0	3	2	0	1	5	0	0	3	2	0	1	3	1	1	1	2	0	2	16
Orthoptists	1	0	0	0	5	2	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	1
Paramedics	24	14	31	30	78	39	20	15	9	9	6	19	15	14	16	12	9	9	8	4	4	4	6	7	108
Physiotherapists	17	42	40	54	29	32	39	30	17	38	41	46	32	34	36	29	20	28	20	15	7	20	15	22	278
Practitioner psychologists	51	243	89	49	68	61	62	41	34	46	58	74	38	38	34	32	31	29	32	26	11	30	40	29	370
Prosthetists / orthotists	8	3	0	1	0	6	0	1	2	1	0	1	0	5	0	0	0	0	0	0	0	1	0	1	7
Radiographers	24	5	3	2	2	1	3	3	3	16	4	2	2	3	2	1	3	0	2	2	2	2	0	1	20
Social workers in England	8	17	16	19	11	17	16	10	9	5	14	5	14	9	25	28	3	6	6	3	3	121			
Speech and language therapists	61	29	16	14	35	53	31	15	6	10	13	19	12	9	15	8	3	7	6	3	3	6	7	6	85



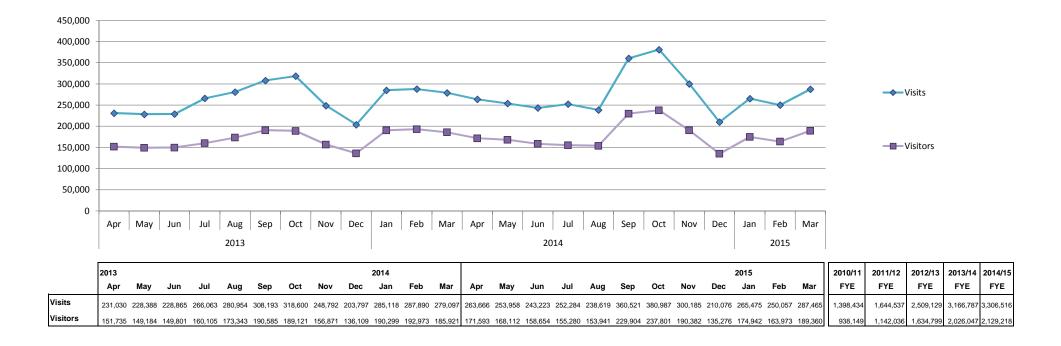
	2013									2014												2015		
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
CPD and your registration	157	464	390	450	160	480	230	405	114	75	492	170	651	195	880	330	222	145	67	47	4	44	46	93
Guidance on conduct and ethics for students	102	560	530	1328	1196	1842	555	137	4	445	51	321	543	11	656	1147	1656	1337	1315	345	108	393	206	157
Standards of conduct, performance and ethics	192	226	440	305	278	550	170	300	2	250	615	40	158	46	447	248	428	441	31	98	60	222	141	188
Standards of proficiency (all 16 professions)	714	935	370	658	684	1272	220	950	2	240	731	170	622	284	764	423	985	1617	185	100	69	383	74	263
Your guide to our standards for CPD	158	120	50	154	8	40	20	100	0	30	120	75	330	25	712	276	100	302	171	49	51	60	195	50

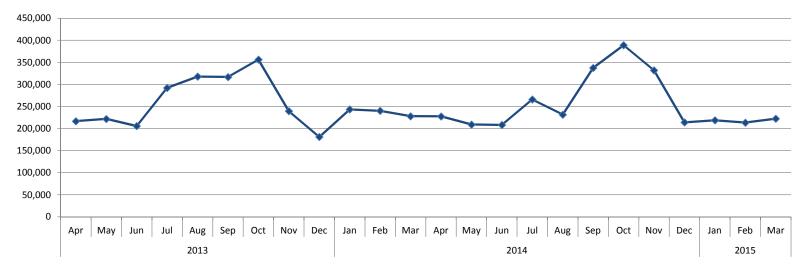
2012/13	2013/14	2014/15
FYE	FYE	FYE
	3587	2724
	7071	7874
	3368	2508
	6946	5769
	875	2321



	2013	3								2014												2015		
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Arts therapists	2	40	0	0	19	21	0	0	0	0	0	0	0	1	0	0	0	12	15	0	0	0	0	0
Biomedical scientists	2	0	0	0	0	50	0	0	1	30	0	0	0	0	0	0	20	0	6	2	2	25	0	0
Chiropodists/ Podiatrists	52	20	0	0	0	12	0	0	0	30	120	20	0	10	0	0	0	0	1	50	0	0	0	0
Clinical scientists	2	0	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Dietitians	169	8	0	0	80	100	0	50	0	0	0	0	50	0	0	0	35	35	0	0	0	0	0	40
Hearing aid dispensers	2	0	0	0	0	0	20	0	0	0	0	0	0	0	0	0	0	40	21	0	0	0	0	0
Occupational therapists	172	57	115	0	110	140	0	0	0	10	20	45	30	61	173	0	270	6	0	0	0	1	1	1
Operating Department Practitioners	2	0	50	0	135	0	50	0	0	0	25	0	0	0	130	32	35	136	1	0	0	0	60	1
Orthoptists	6	5	0	0	0	0	0	0	0	0	0	0	30	5	0	0	0	0	0	0	0	0	0	0
Paramedics	12	25	50	55	35	130	0	500	0	0	0	35	1	25	203	0	0	490	20	1	0	0	0	35
Physiotherapists	52	20	0	0	30	0	0	0	0	40	100	20	0	20	0	0	0	56	0	40	0	56	0	0
Practitioner psychologists	2	90	0	0	80	54	0	0	0	20	6	0	0	0	0	25	25	20	49	0	12	100	0	0
Prosthotists/Orthotists	52	0	0	0	0	35	0	0	0	0	0	0	0	0	13	0	0	0	0	0	0	0	0	0
Radiographers	2	30	0	0	0	150	0	0	0	0	0	0	0	0	0	1	40	50	70	5	0	4	0	0
Social workers in England	133	590	115	603	135	580	150	450	0	110	454	50	511	62	245	325	385	751	1	2	55	92	13	185
Speech and language therapists	52	50	40	0	60	0	0	0	0	0	6	0	0	100	0	40	175	21	1	0	0	5	0	1

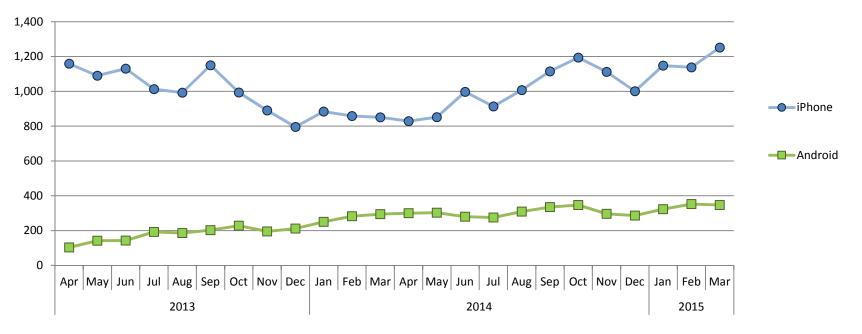
2012/13	2013/14	2014/15
FYE	FYE	FYE
	82	28
	83	55
	254	61
	3	0
	407	160
	22	61
	669	543
	262	395
	11	35
	842	775
	262	172
	252	231
	87	13
	182	170
	3370	2627
	208	343





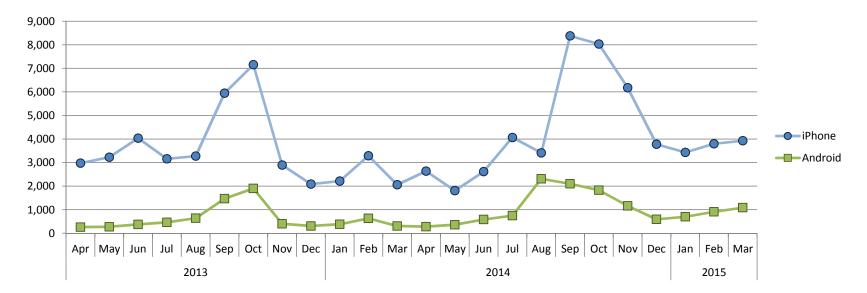
		2013									2014												2015		
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Pa	age views	216,705	221,799	205,684	292,324	317,873	316,866	356,272	239,490	181,046	243,448	240,197	228,034	227,751	209,093	208,276	265,876	231,569	337,663	389,022	331,914	214,034	218,706	213,501	222,400

	2010	/11	2011/12	2012/13	2013/14	2014/15
	FY	Έ	FYE	FYE	FYE	FYE
00				3,882,409	3,287,489	3,069,805



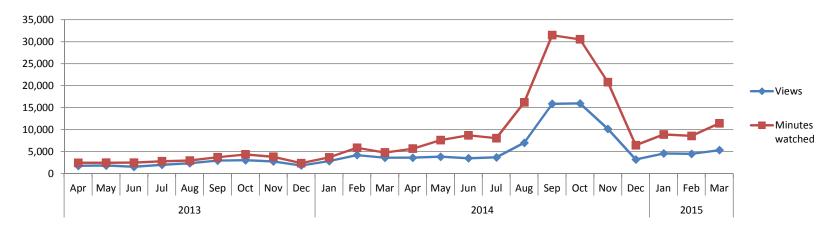
		2013									2014												2015		
		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
il	Phone	1,159	1090	1130	1013	992	1150	993	890	796	884	858	851	829	852	997	913	1007	1115	1194	1112	1001	1148	1138	1252
A	ndroid	103	142	143	192	186	202	228	195	212	250	282	294	300	303	280	275	309	335	347	296	286	323	352	347

2010/11 FYE	2011/12 FYE	2012/13 FYE	2013/14 FYE	2014/15 FYE
		11,452	11,806	12,558
			2,429	3,753



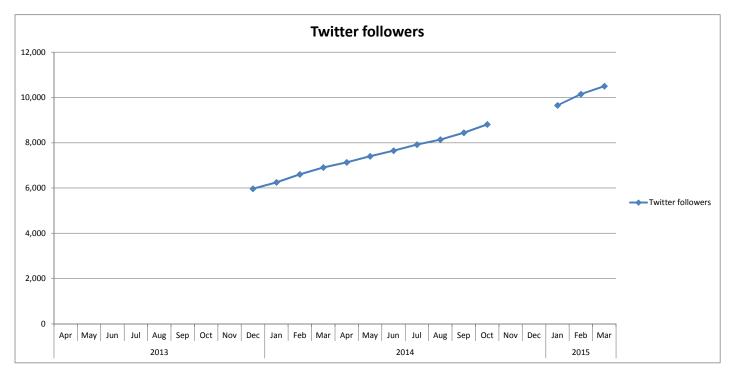
	2013									2014												2015		
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
iPhone	2,982	3,231	4,037	3,165	3,278	5,948	7,157	2,899	2,091	2,216	3,289	2,061	2,636	1,808	2,619	4,065	3,411	8,379	8,035	6,182	3,779	3,435	3,799	3,931
Android	261	272	375	464	643	1,467	1,904	400	310	380	635	306	279	363	588	753	2,314	2,104	1,830	1,165	593	701	912	1,088

2010/11 FYE	2011/12 FYE	2012/13 FYE	2013/14 FYE	2014/15 FYE
		46,844	42,354	52,079
			7,417	12,690



		2013 2014									2015														
_		Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
5	Views	1,753	1,820	1,526	1,978	2,341	2,945	3,028	2,745	1,833	2,831	4,199	3,600	3,595	3,819	3,479	3,684	6,996	15,861	15,957	10,167	3,195	4,569	4,485	5,331
þ	Minutes																								
ŀ	watched	2,439	2,457	2,469	2,790	2,940	3,709	4,352	3,799	2,364	3,682	5,863	4,795	5,653	7,604	8,699	8,047	16,194	31,483	30,534	20,795	6,448	8,882	8,556	11,436

2010/11	2011/12	2012/13	2013/14	2013/14
FYE	FYE	FYE	FYE	FYE
			30,599	81,138
			41,659	164,331



	2013							2014											2015						
	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	
Twitter followers									5966	6247	6602	6906	7134	7404	7650	7919	8141	8441	8807			9650	10,145	10,498	

2010/11	2011/12	2012/13	2013/14	2014/15
FYE	FYE	FYE	FYE	FYE
			25,721	



